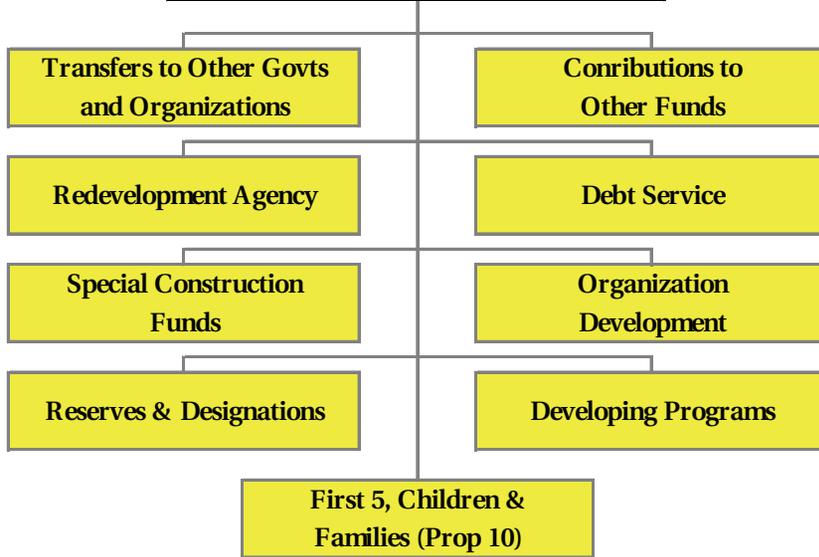
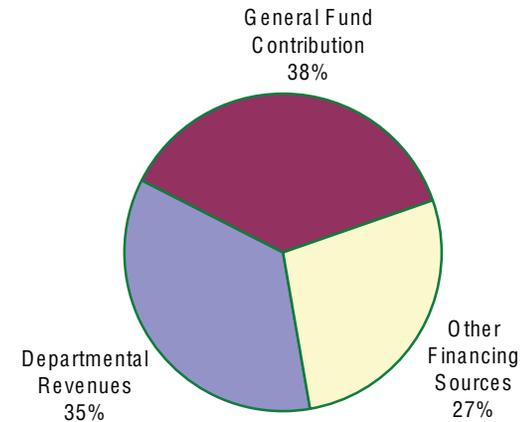


GENERAL COUNTY PROGRAMS

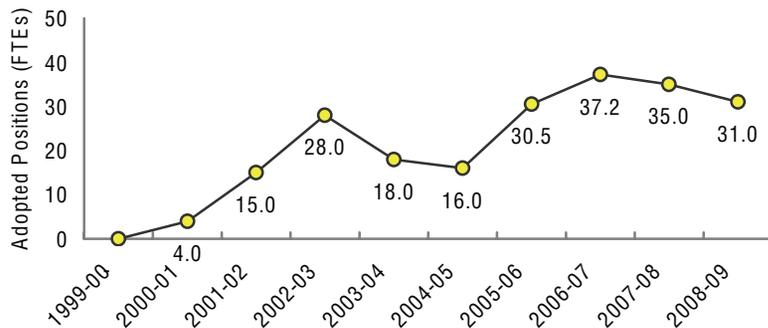
Budget & Positions (FTEs)	
Operating	\$ 25,903,781
Capital	347,000
Positions	31.0 FTEs



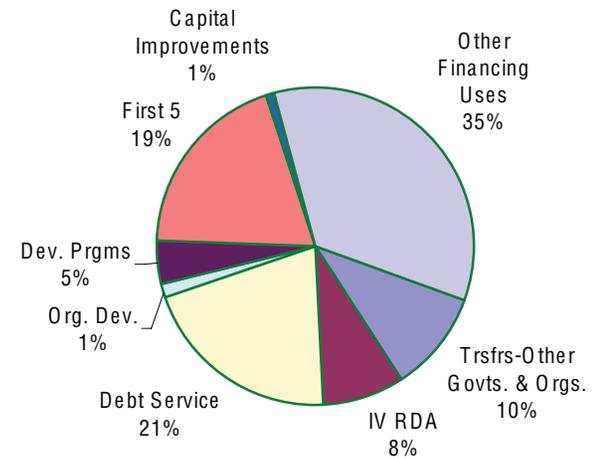
SOURCE OF FUNDS



STAFFING TREND



USE OF FUNDS



GENERAL COUNTY PROGRAMS

Department Summary

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Use of Funds Summary				
<i>Operating Expenditures</i>				
Debt Service	\$ 8,949,093	\$ 8,658,666	\$ 8,466,181	\$ 8,247,293
First 5, Children & Families	7,231,810	7,313,027	7,703,596	7,755,846
Transfers to Other Govts. & Orgs.	2,984,603	3,878,363	4,149,534	4,159,299
Redevelopment Agency	1,511,006	2,069,939	2,077,721	3,352,407
Developing Programs	1,107,420	2,340,235	2,605,069	1,861,912
Organization Development	758,635	1,090,581	1,003,652	527,024
Strategic & Comp. Planning	2,521,115	--	--	--
Operating Sub-Total	25,063,682	25,350,811	26,005,753	25,903,781
Less: Intra-County Revenues	(2,179,950)	(10,000)	(7,413)	--
Operating Total	22,883,732	25,340,811	25,998,340	25,903,781
<i>Non-Operating Expenditures</i>				
Capital Assets	494,336	304,000	93,172	347,000
Expenditure Total	23,378,068	25,644,811	26,091,512	26,250,781
<i>Other Financing Uses</i>				
Operating Transfers	10,827,661	6,088,176	12,942,214	5,624,669
Designated for Future Uses	29,933,944	17,744,820	20,802,876	8,349,647
Department Total	<u>\$ 64,139,673</u>	<u>\$ 49,477,807</u>	<u>\$ 59,836,602</u>	<u>\$ 40,225,097</u>

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	\$ 2,704,129	\$ 2,749,028	\$ 2,748,302	\$ 2,408,224
Overtime	3,157	5,800	48,406	8,050
Extra Help	102,460	--	3,193	25,281
Benefits	789,225	935,572	866,899	943,187
Salaries & Benefits Sub-Total	3,598,971	3,690,400	3,666,800	3,384,742
Services & Supplies	11,637,246	12,297,612	13,175,867	13,463,471
Contributions	480,140	303,800	296,699	399,000
Principal & Interest	9,347,325	9,058,999	8,866,387	8,656,568
Operating Sub-Total	25,063,682	25,350,811	26,005,753	25,903,781
Less: Intra-County Revenues	(2,179,950)	(10,000)	(7,413)	--
Operating Total	22,883,732	25,340,811	25,998,340	25,903,781
<i>Non-Operating Expenditures</i>				
Capital Assets	494,336	304,000	93,172	347,000
Expenditure Total	<u>\$ 23,378,068</u>	<u>\$ 25,644,811</u>	<u>\$ 26,091,512</u>	<u>\$ 26,250,781</u>

Note: Presentation of the individual program amounts for fiscal years 2006-07 and 2007-08 have been adjusted to provide a consistent level of detail with the fiscal year 2008-09 budget, however, the totals for 2006-07 and 2007-08 have not been changed.

Source of Funds Summary

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
<i>Departmental Revenues</i>				
Interest	\$ 869,219	\$ 570,000	\$ 819,238	\$ 705,000
Federal & State Revenues	5,929,396	5,558,566	5,743,360	5,216,860
Other Charges for Services	2,227,568	473,318	443,394	591,688
Miscellaneous Revenue	5,796,183	5,893,228	7,957,655	7,631,709
Revenue Sub-Total	14,822,366	12,495,112	14,963,647	14,145,257
Less: Intra-County Revenues	(2,179,950)	(10,000)	(7,413)	--
Revenue Total	12,642,416	12,485,112	14,956,234	14,145,257
General Fund Contribution	30,128,893	24,384,169	25,440,677	15,050,887
<i>Other Financing Sources</i>				
Operating Transfers	9,909,754	8,850,619	8,793,472	9,038,432
Use of Prior Fund Balances	11,458,610	3,757,907	10,646,219	1,990,521
Department Total	<u>\$ 64,139,673</u>	<u>\$ 49,477,807</u>	<u>\$ 59,836,602</u>	<u>\$ 40,225,097</u>

	Actual FY 06-07		Adopted FY 07-08		Est. Actual FY 07-08		Recommended FY 08-09	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
Redevelopment Agency	3.0	2.6	3.0	3.2	3.0	3.1	4.0	4.1
Organization Development	2.0	2.6	4.0	2.9	4.0	3.9	1.0	0.9
Developing Programs	6.0	1.9	13.0	13.0	13.0	11.2	10.0	10.0
Children & Families First (Prop 10)	14.9	14.7	16.0	16.0	16.0	15.7	16.0	16.0
Strategic & Comprehensive Planning	17.1	15.5	--	--	--	--	--	--
Total Permanent	43.0	37.2	36.0	35.0	36.0	33.8	31.0	31.0
<i>Non-Permanent</i>								
Extra Help	--	0.0	--	--	--	--	--	--
Total Positions	<u>43.0</u>	<u>37.2</u>	<u>36.0</u>	<u>35.0</u>	<u>36.0</u>	<u>33.8</u>	<u>31.0</u>	<u>31.0</u>

Note: FTE and position totals may not sum correctly due to rounding.

GENERAL COUNTY PROGRAMS

Department Summary (cont'd)

Budget Organization

The General County Programs budget contains those programs and projects which are not directly associated with one specific department. These General County Programs are identified as Transfers to Other Governments and Organizations (LAFCO, Libraries), Contributions to Other Funds, Redevelopment Agency (Isla Vista RDA), Debt Service, Special Construction Funds, Organization Development (Board Support, General Expenditures, Performance Management and Reporting, General Administration), Reserves and Designations, Developing Programs (Public and Educational Access, Public Information Office, Geographical Information Systems, Information Technology, Emergency Operations), and First 5 Children and Families (Prop 10).

Geographic Information Systems and Information Technology will be moving out of General County Programs in FY 08-09 to be merged with the former General Services IT component to form a new department, Information Technology (see page D-415).

There are 31.0 positions in four of the ten Divisions within General County Programs.

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual operating expenditures increased \$655,000 to \$26,006,000 from the Fiscal Year 2007-08 Adopted Budget of \$25,351,000. This 2.6% increase is the result of:

- +\$395,000 – Increases to GIS and IT for several initiatives (Data for Decision Making, Geographic Information System Stabilization and Expansion, eGovernment and IT Governance);
- +\$390,000 – Increased spending in the First 5, Children and Families Commission, for professional services contracts and workforce development stipends and funding of a Downtown Childcare Survey;
- +\$278,000 – Increased contributions to libraries;
- -\$193,000 – Decreased debt service interest payments;
- -\$130,000 – Decreased spending in the Public Information Office and Emergency Operations;
- -\$54,000 – Minor miscellaneous reductions to services and supplies;
- -\$24,000 – Decreases to salaries and benefits for staffing vacancies;
- -\$7,000 – Decreased contribution to LAFCO.

The Fiscal Year 2007-08 Estimated Actual non-operating expenditures decreased \$211,000 to \$93,000 from the Fiscal Year 2007-08 Adopted Budget of \$304,000. This 69.4% decrease is the result of:

- +\$35,000 – Purchase of two servers for Information Technology and Geographical Information Systems;
- -\$245,000 – Slower pace of scheduled Redevelopment Agency infrastructure projects.

The Fiscal Year 2007-08 Estimated Actual other financing uses increased \$9,912,000 to \$33,745,000 from the Fiscal Year 2007-08 Adopted Budget of \$23,833,000. This 41.6% increase is the result of:

- +\$6,900,000 – Increased contributions to Alcohol, Drug and Mental Health Services from the Strategic Reserve to fund revenue shortfalls;
- +\$2,093,000 – Increase to the Redevelopment Agency designation for increased property tax;
- +\$425,000 – Increases to the Teeter Tax Losses Reserve;
- +\$311,000 – Increases to the Audit Exceptions designation for fund balance carryover;
- +\$138,000 – Increases to First 5, Children and Families Commission for interest income and fund balance designations;
- +\$45,000 – Increases to Developing Programs for interest income and ending balance;
- +\$42,000 – Increases to the Debt Service designation for interest income on investments;
- +\$23,000 – Other miscellaneous increases;
- +\$10,000 – One time transfer to First 5, Children and Families Commission to fund a Downtown childcare survey;
- -\$45,000 – Decreases to Special Construction Funds for collection of Fines, Forfeitures and Penalties;
- -\$30,000 – Decreased Debt Service COP interest payments.

Operating Transfers Detail

Operating Transfers move monies from the fund receiving revenue to the fund where the expenditure will be made. Operating Transfers from this department, as shown in the Use of Funds Summary on the previous page, are also shown in the table below:

Amount	From/To	For
\$ 2,543,911	General Fund to Debt Service Fund	General Fund Debt
\$ 5,457	All Funds to Debt Service Fund	Photocopier Debt
\$ 433,590	Redevelopment Fund (Isla Vista RDA) to Debt Service Fund	Isla Vista Bluff Top Property
\$ 1,369,951	Criminal Justice Facilities Fund to General, Capital, and Debt Funds	Jail Maintenance, design and construction costs
\$ 1,213,760	Courthouse Construction Fund to Capital and Debt Service Funds	Santa Maria Courthouse and Court Parking Debt
<u>\$ 58,000</u>	General Fund to Roads Fund	Roads Projects
\$ 5,624,669	Total All Funds	

GENERAL COUNTY PROGRAMS

Department Summary (cont'd)

Revenues

The Fiscal Year 2007-08 Estimated Actual operating revenues increased \$2,469,000 to \$14,964,000 from the Fiscal Year 2007-08 Adopted Budget of \$12,495,000. This 19.8% increase is the result of:

- +\$1,764,000 – Increased property tax revenue for the Redevelopment Agency;
- +\$408,000 – Increased State and Federal revenue to fund First 5 projects;
- +\$249,000 – Increased interest income on investments;
- +\$163,000 – Increased First 5 grants from local foundations to fund work force development and accreditation;
- +\$48,000 – Other minor increases and decreases to operating revenue.

The Fiscal Year 2007-08 Estimated Actual other financing sources increased \$6,831,000 to \$19,440,000 from the Fiscal Year 2007-08 Adopted Budget of \$12,609,000. This 54.2% increase is the result of:

- +\$6,900,000 – Increased contributions to Alcohol, Drug and Mental Health Services from the Strategic Reserve to fund revenue shortfalls;
- +\$156,000 – Other minor releases of designation to fund County operations;
- -\$225,000 – Reduced transfers and use of designation to fund Debt Service COPs.

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget operating expenditures will decrease \$102,000 to \$25,904,000 from the Fiscal Year 2007-08 Estimated Actual of \$26,006,000. This 0.41% decrease is the result of:

- +\$288,000 – The shifting of professional services contracts and computer purchases to the new IT department, increases to IV RDA contracts, and minor decreases to services and supplies;
- +\$102,000 – Increases to the LAFCO contribution and the South Coast Community Media Center draw on the capital designation;
- -\$282,000 – Transfer out of five IT staff positions to a new IT department, transfer in of three CSBTV staff from General Services, the addition of one, new Redevelopment Specialist position, two staffing vacancies and other, minor changes to salaries and benefits;
- -\$210,000 – Decreases to the principal and interest debt service COP payments.

The Fiscal Year 2008-09 Recommended Budget non-operating expenditures will increase \$254,000 to \$347,000 from the Fiscal Year 2007-08 Estimated Actual of \$93,000. This 272.4% increase is the result of:

- +\$200,000 – Increases to the Redevelopment Agency to fund the Façade program and other minor improvement projects in Isla Vista;

- +\$54,000 – Increase to the Office of Emergency Services for the purchase of portable field tents for use as the Emergency Operations Center (EOC).

The Fiscal Year 2008-09 Recommended Budget other financing uses will decrease \$19,771,000 to \$13,974,000 from the Fiscal Year 2007-08 Estimated Actual of \$33,745,000. This 58.6% decrease is the result of:

- -\$9,615,000 – No new contribution to the Strategic Reserve;
- -\$6,900,000 – Reflects the absence of the one-time contribution to Alcohol, Drug and Mental Health Services which took place in FY 2007-08;
- -\$2,082,000 – Decreased increases to designation for the Redevelopment Agency for ending fund balance;
- -\$918,000 – No increase to First 5 designations for FY 07-08 ending fund balance;
- -\$497,000 – Decreased Debt Service principal and interest COP payments;
- -\$119,000 – Minor reductions to various increases to designation;
- +\$360,000 – Other minor increases to designation in the General Fund.

Revenues

The Fiscal Year 2008-09 Recommended Budget operating revenues will decrease \$818,000 to \$14,145,000 from the Fiscal Year 2007-08 Estimated Actual of \$14,963,000. This 5.5% decrease is the result of:

- -\$526,000 – Decreases to State and Federal funding for debt service COPs (City of Goleta, Santa Barbara Shores), First 5 Children and Families Commission and other minor reductions;
- -\$178,000 – Miscellaneous decreases to other revenues including collection of Court fines, forfeitures and penalties and First 5 Children and Families Commission grant funding;
- -\$114,000 – Decreases to interest income on investments.

The Fiscal Year 2008-09 Recommended Budget other financing sources will decrease \$8,411,000 to \$11,029,000 from the Fiscal Year 2007-08 Estimated Actual of \$19,440,000. This 43.3% reduction is the result of:

- +\$245,000 – Increases to operating transfers for the North County Lighting District, libraries, CSBTV, and various other minor programs;
- -\$6,900,000 – Reflects the absence of the one-time contribution to Alcohol, Drug and Mental Health Services for revenue shortfall in FY 2007-08;
- -\$607,000 – Decreased release of designation to fund Redevelopment Agency operations;
- -\$546,000 – Decreased release of designation to fund First 5 Children and Families Commission program expenses;
- -\$442,000 – Decreased release of designation to fund Roads projects;
- -\$161,000 – Other minor reductions to release of designation.

SERVICE DESCRIPTION

Transfers of funds to cities for library services in the unincorporated and incorporated areas, reimbursement to the Montecito Fire District related to the Westmont Housing Annexation, and County contributions to LAFCO (Local Agency Formation Commis-

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Use of Funds Summary				
<i>Operating Expenditures</i>				
Libraries	\$ 2,699,463	\$ 2,799,563	\$ 3,077,835	\$ 3,080,299
Other Transfers	285,140	1,078,800	1,071,699	1,079,000
Operating Sub-Total	2,984,603	3,878,363	4,149,534	4,159,299
Less: Intra-County Revenues	(975,000)	--	--	--
Expenditure Total	2,009,603	3,878,363	4,149,534	4,159,299
<i>Other Financing Uses</i>				
Operating Transfers	455,000	--	10,000	--
Division Total	\$ 2,464,603	\$ 3,878,363	\$ 4,159,534	\$ 4,159,299

Character of Expenditures

<i>Operating Expenditures</i>				
Services & Supplies	2,849,463	3,799,563	4,077,835	4,080,299
Contributions	135,140	78,800	71,699	79,000
Operating Sub-Total	2,984,603	3,878,363	4,149,534	4,159,299
Less: Intra-County Revenues	(975,000)	--	--	--
Expenditure Total	\$ 2,009,603	\$ 3,878,363	\$ 4,149,534	\$ 4,159,299

Source of Funds Summary

<i>Departmental Revenues</i>				
Other Charges for Services	\$ 975,000	\$ --	\$ --	\$ --
Revenue Sub-Total	975,000	--	--	--
Less: Intra-County Revenues	(975,000)	--	--	--
Revenue Total	--	--	--	--
<i>General Fund Contribution</i>	2,237,100	3,721,797	4,002,968	3,824,173
<i>Other Financing Sources</i>				
Operating Transfers	227,503	156,566	156,566	335,126
Division Total	\$ 2,464,603	\$ 3,878,363	\$ 4,159,534	\$ 4,159,299

GENERAL COUNTY PROGRAMS

Transfers to Other Govts. & Orgs.

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual operating expenditures increased \$271,000 to \$4,149,000 from the Fiscal Year 2007-08 Adopted Budget of \$3,878,000. This 7.0% increase is the result of:

- +\$200,000 – One time payment to the libraries;
- +\$78,000 – An additional 3.5% contribution to the libraries to increase the per capita amount;
- -\$7,000 – LAFCO transfer was lower than anticipated.

The Fiscal Year 2007-08 Estimated Actual other financing uses increased \$10,000 to \$10,000 from the Fiscal Year 2007-08 Adopted Budget of \$0. This increase is the result of:

- +\$10,000 – One time transfer to First 5, Children and Families Commission to fund a Downtown Childcare survey.

Revenues

The Fiscal Year 2007-08 Estimated Actual general fund contribution increased \$281,000 to \$4,003,000 from the Fiscal Year 2007-08 Adopted Budget of \$3,722,000. This 7.6% increase is the result of:

- +\$278,000 – Increased contributions to the libraries;
- +\$10,000 – One time transfer to First 5, Children and Families Commission for a Downtown Childcare survey.

The Fiscal Year 2007-08 Estimated Actual other financing sources showed no change from the Fiscal Year 2007-08 Adopted Budget of \$157,000.

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget operating expenditures will increase \$10,000 to \$4,159,000 from the Fiscal Year 2007-08 Estimated Actual of \$4,149,000. This 0.2% increase is the result of:

- +\$203,000 – A 7.0% cost of living increase to the per capita rate for the libraries;
- +\$7,000 – An increase to LAFCO funding by the County;
- -\$200,000 – Elimination of the one time payment to the libraries.

The Fiscal Year 2008-09 Recommended Budget other financing uses will decrease \$10,000 to \$0 from the Fiscal Year 2007-08 Estimated Actual of \$10,000. This 100.0% decrease is the result of:

- -\$10,000 – Not having to fund a Downtown Childcare survey.

GENERAL COUNTY PROGRAMS

Transfers to Other Govts. & Orgs. (cont'd)

Revenues

The Fiscal Year 2008-09 Recommended Budget general fund contribution will decrease \$179,000 to \$3,824,000 from the Fiscal Year 2007-08 Estimated Actual of \$4,003,000. This 4.5% decrease is the result of:

- -\$200,000 – Elimination of the special one-time funding to the libraries;
- -\$174,000 – One-time funding from the North County Lighting District;
- -\$10,000 – Elimination of the one-time funding for the Downtown Childcare survey;
- +\$197,000 – 7% COLA to the libraries;
- +\$7,000 – Increase to the LAFCO contribution.

SANTA BARBARA COUNTY	F U N D I N G
<u>FY 08-09 Library Budget</u>	
Lompoc	494,997.00
Santa Maria	815,292.00
Santa Barbara	1,601,469.00
CSA#3 (Goleta Area)	<u>161,576.00</u>
Sub-Total Libraries	\$3,075,334.00
<u>FY 08-09 Other</u>	
LAFCO	75,000.00
Children's Health Initiative	1,000,000.00
Montecito Fire Westmont Annexation	<u>4,000.00</u>
Sub-Total Other Transfers	\$1,079,000.00

The above indicates the funding provided to outside agencies by General County Programs.

Rent Subsidies

In addition to appropriations to various outside agencies, the County also provides subsidies in the form of free or lower than market value rent. It is important for the reader to understand this in the context of other expenditures or possible budgetary requests from outside agencies and organizations providing a service or program. The amounts presented in the chart to the side represent the estimated annual in-use rental value for County-owned properties and/or office space currently leased or occupied by these agencies and organizations.

Description	Current Rent Per Year	Estimated In-Use Value Per Year
<u>Recreation/Cultural Enrichment</u>		
Land-Hearts Adaptive Riding	-0-	\$ 40,000
Santa Barbara Art Museum	-0-	\$300,000
SB Historical Society Museum	\$ 1	\$ 75,000
SB Art for Scrap at Arroyo Burro Beach	-0-	\$ 36,000
Santa Barbara County Bowl*	-0-	\$500,000
Carpinteria Historical Society Museum	-0-	\$ 60,000
Land-Goleta Youth Sports Center	-0-	\$100,000
Land-Little League at Vandenberg	-0-	\$ 30,000
Land-Cachuma-United Boys Club	-0-	\$ 50,000
Cachuma Ranch House Nature Center	-0-	\$ 12,000
Land-Cachuma Resource Conserv. District	\$ 1	\$ 33,000
Land-Cachuma UCSB Rowing Team	-0-	\$ 2,500
Land-Orcutt Babe Ruth League	<u>-0-</u>	<u>\$ 15,000</u>
	\$ 2	\$1,253,500
<u>Education</u>		
SB County Educational Service Center	-0-	\$1,300,000
<u>Environmental</u>		
Land-U.S. Forest Service, New Cuyama	-0-	\$ 12,000
<u>Health & Human Services</u>		
Shelter Services for Women	-0-	\$ 14,400
Casa Omega	\$ 300	\$ 36,000
Casa at Santa Barbara	-0-	\$ 18,000
New Beginnings Safe Parking	-0-	\$ 8,000
Fire Station 11 Duplex Rental	\$ 2,880	\$ 42,000
Fire Station 11 Duplex Rental	\$ 3,000	\$ 42,000
Land-Alpha Resource Center	-0-	\$400,000
Stepping Stones Child Center, SM	-0-	\$ 36,000
Land-Food Bank of SB	-0-	\$ 65,000
Land-Transition Farms, SM	-0-	\$ 60,000
Land-Food Bank of SM	<u>-0-</u>	<u>\$ 55,000</u>
	\$6,180	\$776,400
<u>Community Organizations</u>		
Montecito Association	\$8,400	\$ 36,000
AIA Archive Plans at Calle Real	-0-	\$ 15,600
Community Action Commission	\$ 1	\$ 12,000
Lompoc American Legion 125	-0-	\$ 1,200
Lompoc American GI Forum	-0-	\$ 4,000
Santa Ynez Senior Citizens	-0-	\$ 12,000
Land-Solvang Senior Center (CAC)	-0-	\$ 3,600
Carp-Vet's Memorial Building	-0-	\$ 75,000
Land-DAWG Finear Kennel Building	-0-	\$ 29,000
Land-Growing Solutions	-0-	\$ 10,000
Land-Santa Maria YMCA	\$ 25	\$ 50,000
Santa Barbara Veteran's Council	<u>-0-</u>	<u>\$ 68,000</u>
	\$8,426	\$316,400
Total Rent Subsidies	\$14,608	\$3,658,300

County Contribution to Redevelopment Agencies (RDAs)

Another form of subsidy occurs through the loss of property tax increments to redevelopment agencies. Six of the seven RDAs in the County are within incorporated cities. When a redevelopment agency is created, the new incremental taxes generated in the redevelopment area remain within the agency, to be plowed back into the projects for a stipulated period of years to help jump start economic activities and thereby generate future tax growth. Once the RDA expires, the new tax increment reverts to the taxing jurisdictions per the normal apportionment formula. One problem is that RDAs extend the length of their redevelopment projects, and other taxing jurisdictions do not receive any benefit for decades. In effect, this is a subsidy by the other taxing jurisdictions to the RDAs. In the past ten years, the County has forgone over \$45 million in property taxes attributable to the various City RDAs. The largest amount is related to the Santa Barbara City RDA. The distribution for FY 2007-08 is described below.

	07-08	07-08	07-08	07-08
	<u>Santa Barbara</u>	<u>Isla Vista</u>	<u>Goleta</u>	<u>Sum of South County RDAs</u>
General Fund	4,614,895	876,602	398,641	5,890,138
Flood Control Districts	298,067	64,958	34,498	397,523
Water Agency	68,957	15,705	8,398	93,060
Fire District	0	535,338	287,797	823,135
Lighting District	0	0	0	0
Sub-Total County	4,981,919	1,492,603	729,334	7,203,856
Non-county Agencies	12,139,983	3,775,926	1,779,355	17,695,264
Total RDA	17,121,902	5,268,529	2,508,689	24,899,120
% of County Contribution	29.1%	28.3%	29.1%	28.9%

Total County Contribution
to RDAs for 2007-2008
\$8,540,457
28.2%

	07-08	07-08	07-08	07-08	07-08
	<u>Santa Maria III/IV</u>	<u>Lompoc I/II/III</u>	<u>Guadalupe</u>	<u>Buellton</u>	<u>Sum of North County RDAs</u>
General Fund	275,996	616,350	170,787	70,356	1,133,489
Flood Control Districts	22,402	45,541	10,806	4,140	82,889
Water Agency	3,708	10,675	2,656	1,865	18,904
Fire District	0	0	205	63,834	64,039
Lighting District	0	0	37,280	0	37,280
Sub-Total County	302,106	672,566	221,734	140,195	1,336,601
Non-County Agencies	725,300	2,163,844	742,632	447,908	4,079,684
Total RDA	1,027,406	2,836,410	964,366	588,103	5,416,285
% of County Contribution	29.4%	23.7%	23.0%	23.8%	24.7%

Note: Examples of the City of Santa Barbara's Redevelopment Agency's current projects can be found at www.santabarbaraca.gov/Resident/Home/Redevelopment/current.htm

GENERAL COUNTY PROGRAMS

Contributions to Other Funds

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Use of Funds Summary				
<i>Operating Expenditures</i>				
Expenditure Total	\$ --	\$ --	\$ --	\$ --
<i>Other Financing Uses</i>				
Operating Transfers	4,792,224	3,070,275	9,962,011	2,601,911
Designated for Future Uses	1,050	--	--	--
Division Total	<u>\$ 4,793,274</u>	<u>\$ 3,070,275</u>	<u>\$ 9,962,011</u>	<u>\$ 2,601,911</u>

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	766	--	--	--
Overtime	(968)	--	--	--
Benefits	202	--	--	--
Salaries & Benefits Sub-Total	--	--	--	--
Expenditure Total	<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>

Source of Funds Summary

<i>Departmental Revenues</i>				
Revenue Total	\$ --	\$ --	\$ --	\$ --
<i>General Fund Contribution</i>	4,745,024	3,018,375	9,910,111	2,550,565
<i>Other Financing Sources</i>				
Operating Transfers	47,200	51,900	51,900	51,346
Use of Prior Fund Balances	1,050	--	--	--
Division Total	<u>\$ 4,793,274</u>	<u>\$ 3,070,275</u>	<u>\$ 9,962,011</u>	<u>\$ 2,601,911</u>

SERVICE DESCRIPTION

Transfers of funds to non-General Fund departments for operating expenses.

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual other financing uses increased \$6,892,000 to \$9,962,000 from the Fiscal Year 2007-08 Adopted Budget of \$3,070,000. This 224.5% increase is the result of:

- +\$6,900,000 – Increased contributions to Alcohol, Drug and Mental Health Services from the Strategic Reserve to fund revenue shortfalls;
- -\$8,000 – Decreased Debt Service COP interest payments.

Revenues

The Fiscal Year 2007-08 Estimated Actual general fund contribution increased \$6,892,000 to \$9,910,000 from the Fiscal Year 2007-08 Adopted Budget of \$3,018,000. This 228.3% increase is the result of:

- +\$6,900,000 – Increased contributions to Alcohol, Drug and Mental Health Services from the Strategic Reserve to fund revenue shortfalls;
- -\$8,000 – Decreased Debt Service COP interest payments.

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget other financing uses will decrease \$7,360,000 to \$2,602,000 from the Fiscal Year 2007-08 Estimated Actual of \$9,962,000. This 73.9% decrease is the result of:

- -\$6,900,000 – Decreased contributions to Alcohol, Drug and Mental Health Services;
- -\$442,000 – Decreased contributions to Public Works, Roads from the Roads designation;
- -\$18,000 – Decreased Debt Service COP interest payments.

Revenues

The Fiscal Year 2008-09 Recommended Budget general fund contribution will decrease \$7,360,000 to \$2,550,000 from the Fiscal Year 2007-08 Estimated Actual of \$9,910,000. This 74.3% decrease is the result of:

- -\$6,900,000 – Decreased contributions to Alcohol, Drug and Mental Health Services;
- -\$442,000 – Decreased contributions to Public Works, Roads for Road projects;
- -\$18,000 – Decreased Debt Service COP interest payments.

SERVICE DESCRIPTION

The Santa Barbara County Redevelopment Agency manages redevelopment activities within the 423 acre Isla Vista Redevelopment Project Area. The Project Area, formed by the Board of Supervisors in 1990, is bounded on three sides by the University of California, Santa Barbara (UCSB) campus, the City of Goleta to the north, and the Pacific Ocean to the south. The Isla Vista Redevelopment Plan objectives are to eliminate blight, encourage housing rehabilitation, develop public infrastructure improvements, address parking issues, acquire environmentally sensitive property, construct a com-

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Use of Funds Summary				
<i>Operating Expenditures</i>				
Isla Vista Redevelopment Agency	\$ 1,511,006	\$ 2,069,939	\$ 2,077,721	\$ 3,352,407
Operating Sub-Total	1,511,006	2,069,939	2,077,721	3,352,407
Less: Intra-County Revenues	(1,106,834)	--	--	--
Operating Total	404,172	2,069,939	2,077,721	3,352,407
<i>Non-Operating Expenditures</i>				
Capital Assets	250,000	295,000	50,000	250,000
Expenditure Total	654,172	2,364,939	2,127,721	3,602,407
<i>Other Financing Uses</i>				
Operating Transfers	392,337	424,287	420,900	433,756
Designated for Future Uses	1,926,374	1,469,634	3,565,691	1,483,696
Division Total	\$ 2,972,883	\$ 4,258,860	\$ 6,114,312	\$ 5,519,859

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	163,565	246,539	263,842	349,641
Overtime	184	--	--	--
Extra Help	26,041	--	--	--
Benefits	48,321	85,219	92,497	134,443
Salaries & Benefits Sub-Total	238,111	331,758	356,339	484,084
Services & Supplies	857,529	1,312,003	1,295,206	2,432,677
Principal & Interest	415,366	426,178	426,176	435,646
Operating Sub-Total	1,511,006	2,069,939	2,077,721	3,352,407
Less: Intra-County Revenues	(1,106,834)	--	--	--
Operating Total	404,172	2,069,939	2,077,721	3,352,407
<i>Non-Operating Expenditures</i>				
Capital Assets	250,000	295,000	50,000	250,000
Expenditure Total	\$ 654,172	\$ 2,364,939	\$ 2,127,721	\$ 3,602,407

GENERAL COUNTY PROGRAMS

Redevelopment Agency

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Source of Funds Summary				
<i>Departmental Revenues</i>				
Interest	\$ 92,157	\$ 70,000	\$ 140,800	\$ 140,000
Other Charges for Services	1,188,096	332,638	357,219	485,688
Miscellaneous Revenue	2,398,258	2,561,991	4,345,297	4,217,441
Revenue Sub-Total	3,678,511	2,964,629	4,843,316	4,843,129
Less: Intra-County Revenues	(1,106,834)	--	--	--
Revenue Total	2,571,677	2,964,629	4,843,316	4,843,129
<i>General Fund Contribution</i>	(7,624)	--	--	--
<i>Other Financing Sources</i>				
Operating Transfers	392,161	424,121	421,236	433,590
Use of Prior Fund Balances	16,669	870,110	849,760	243,140
Division Total	\$ 2,972,883	\$ 4,258,860	\$ 6,114,312	\$ 5,519,859

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
	Pos.	FTE	Pos.	FTE

Position Summary

<i>Permanent</i>								
Isla Vista Redevelopment Agency	3.0	2.6	3.0	3.2	3.0	3.1	4.0	4.1
Total Positions	3.0	2.6	3.0	3.2	3.0	3.1	4.0	4.1



Trigo Road Perspective Rendering

GENERAL COUNTY PROGRAMS

Redevelopment Agency (cont'd)

The Santa Barbara County Redevelopment Agency manages efforts to rehabilitate and revitalize Isla Vista. The Agency is a separate political entity from the County although its Board of Directors is comprised of the same five elected officials as the Board of Supervisors. The Agency's objectives in Isla Vista include:

- Develop a balanced, robust and economically viable commercial core
- Create attractive housing to meet the needs of residents and appeal to a range of housing sizes and income levels
- Improve deficient public infrastructure
- Eliminate blight

The Agency's proposed budget is entirely funded with existing tax-increment revenue and reserves, with no impact on the County General Fund⁽¹⁾. The Agency is responsible for the expenditure of two funds; the General Redevelopment Fund, and the Low and Moderate Income Housing Fund (L/M Fund). The General Redevelopment Fund is used for physical improvements in Isla Vista and the L/M Fund is used to help develop new, and rehabilitate existing, affordable housing.

Current Year (FY 2007-08) Accomplishments

- Isla Vista Master Plan adopted and submitted to Coastal Commission
- \$18 million bond issued to fund Agency infrastructure projects and acquisitions
- Planning permits obtained for public/private partnership at 909 Embarcadero Del Mar
- First Façade Program store front improvement project completed at 6530 Pardall Road
- Completed acquisition of key sites in Downtown Isla Vista for redevelopment
- Pardall Road streetscape design completed – construction scheduled for Summer 2008
- 20 affordable housing units at Parkview Apartments purchased and rehabilitated with tax credits and Agency funds obtained in partnership with the County Housing Authority

If approved, the budget authorizes the expenditure of \$2,354,203 out of a total available revenue source of \$6,326,279 in the General Redevelopment Fund, and \$759,542 out of a total available revenue source of \$4,078,323 in the L/M Fund. These funds will be used to implement the proposed work program.

Proposed Key Projects

- Complete the Isla Vista Master Plan certification with the Coastal Commission
- Construct Pardall Road improvements including wider sidewalks, new landscaping, and improved bicycle/pedestrian facilities

(1) It should be noted that a portion of the new property tax generated which would otherwise go to the County remained in the project area. This was \$1.5 million in 2007-08.

- Build public parking lot improvements
- Install parking meters in downtown Isla Vista
- Complete additional Façade Program projects
- Continue public/private partnerships to redevelop key sites in downtown Isla Vista



Pardall Road Streetscape Design

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual operating expenditures increased \$8,000 to \$2,078,000 from the Fiscal Year 2007-08 Adopted Budget of \$2,070,000. This 0.4% increase is the result of:

- +\$25,000 – Increases to salaries and benefits for cost of living and merit increases;
- -\$17,000 – Miscellaneous decreases to services and supplies.

The Fiscal Year 2007-08 Estimated Actual non-operating expenditures decreased \$245,000 to \$50,000 from the Fiscal Year 2007-08 Adopted Budget of \$295,000. This 83.1% decrease is the result of:

- -\$245,000 – Non-completion of infrastructure projects.

The Fiscal Year 2007-08 Estimated Actual other financing uses increased \$2,093,000 to \$3,987,000 from the Fiscal Year 2007-08 Adopted Budget of \$1,894,000. This 110.5% increase is the result of:

- +\$2,096,000 – Increases to designation for increased property tax revenues;
- -\$3,000 – Decreased interest payments on the IV Bluff Top Debt Service COP.

GENERAL COUNTY PROGRAMS
Redevelopment Agency (cont'd)

Revenues

The Fiscal Year 2007-08 Estimated Actual operating revenues increased \$1,879,000 to \$4,843,000 from the Fiscal Year 2007-08 Adopted Budget of \$2,965,000. This 63.4% increase is the result of:

- +\$1,764,000 – Increased property tax revenue;
- +\$90,000 – Increased interest income on investments;
- +\$25,000 – Increased reimbursements to the General Fund from the RDA Operating Fund for salaries and benefits costs of RDA staff.

The Fiscal Year 2007-08 Estimated Actual Other Financing Sources decreased \$23,000 to \$1,294,000 from the Fiscal Year 2007-08 Adopted Budget of \$1,271,000. This 1.8% decrease is the result of:

- -\$20,000 – Reduced use of designation to pay for the Embarcadero sidewalk project.
- -\$3,000 – Reduction to the interest payment transfer for the IV Bluff Top Debt Service COP.

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget operating expenditures will increase \$1,275,000 to \$3,352,000 from the Fiscal Year 2007-08 Estimated Actual of \$2,077,000. This 61.4% increase is the result of:

- +\$1,107,000 – Increases to professional services contracts for redevelopment projects;
- +\$128,000 – Increases to salaries and benefits for one new Redevelopment Specialist, and cost of living and merit increases;
- +\$30,000 – Increase to the Cost Allocation;
- +\$10,000 – Miscellaneous increases to services and supplies.

The Fiscal Year 2008-09 Recommended Budget non-operating expenditures will increase \$200,000 to \$250,000 from the Fiscal Year 2007-08 Estimated Actual of \$50,000. This 400.0% increase is the result of:

- +\$200,000 – Increased funding of Infrastructure projects in Isla Vista.

The Fiscal Year 2008-09 Recommended Budget other financing uses will decrease \$2,069,000 to \$1,917,000 from the Fiscal Year 2007-08 Estimated Actual of \$3,986,000. This 51.9% decrease is the result of:

- +\$13,000 – Increased principal and interest payments for the IV Bluff tops Debt Service COP;
- -\$2,082,000 – Decreased use of designation to fund projects.

Revenues

The Fiscal Year 2008-09 Recommended Budget operating revenues shows no change from the Fiscal Year 2007-08 Estimated Actual of \$4,843,000.

The Fiscal Year 2008-09 Recommended Budget other financing sources will decrease \$594,000 to \$677,000 from the Fiscal Year 2007-08 Estimated Actual of \$1,271,000. This 46.8% decrease is the result of:

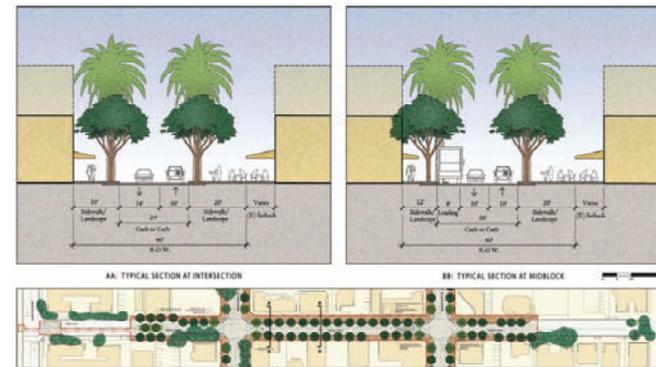
- +\$13,000 – Increased transfers for the principal and interest payments for the IV Bluff Top Debt Service COP;
- -\$607,000 – Reduced use of designation to pay for Isla Vista project costs.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
	Pos.	Pos.	Pos.	Pos.

Position Detail

Isla Vista Redevelopment Agency

Redevelopment Project Manager	1.0	1.0	1.0	1.0
Redevelopment Specialist	1.0	2.0	2.0	3.0
Department Analyst	1.0	--	--	--
Sub-Division Total	3.0	3.0	3.0	4.0
Division Total	3.0	3.0	3.0	4.0



Pardall Road Preliminary Streetscape Design Plan

GENERAL COUNTY PROGRAMS

Debt Service

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Use of Funds Summary				
<i>Operating Expenditures</i>				
Short Term Debt Svc. - Int. & Costs	\$ 130,556	\$ --	\$ --	\$ --
Long Term Debt Svc. - Principal	6,135,442	6,067,505	6,066,295	5,827,229
Long Term Debt Svc. - Interest	2,665,836	2,565,316	2,373,916	2,393,693
Long Term Debt Svc. - Costs & Fees	17,259	25,845	25,970	26,371
Expenditure Total	<u>8,949,093</u>	<u>8,658,666</u>	<u>8,466,181</u>	<u>8,247,293</u>
<i>Other Financing Uses</i>				
Operating Transfers	160,251	--	--	--
Designated for Future Uses	103,282	205,843	248,070	150,000
Division Total	<u>\$ 9,212,626</u>	<u>\$ 8,864,509</u>	<u>\$ 8,714,251</u>	<u>\$ 8,397,293</u>

Character of Expenditures

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
<i>Operating Expenditures</i>				
Services & Supplies	17,134	25,845	25,970	26,371
Principal & Interest	8,931,959	8,632,821	8,440,211	8,220,922
Expenditure Total	<u>\$ 8,949,093</u>	<u>\$ 8,658,666</u>	<u>\$ 8,466,181</u>	<u>\$ 8,247,293</u>

Source of Funds Summary

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
<i>Departmental Revenues</i>				
Interest	\$ 173,524	\$ 150,000	\$ 224,595	\$ 150,000
Federal & State Revenues	441,000	382,500	382,500	--
Miscellaneous Revenue	2,133	--	496	--
Revenue Total	<u>616,657</u>	<u>532,500</u>	<u>607,591</u>	<u>150,000</u>
<i>General Fund Contribution</i>	130,556	--	--	--
<i>Other Financing Sources</i>				
Operating Transfers	8,140,390	8,215,532	8,083,321	8,185,870
Use of Prior Fund Balances	325,023	116,477	23,339	61,423
Division Total	<u>\$ 9,212,626</u>	<u>\$ 8,864,509</u>	<u>\$ 8,714,251</u>	<u>\$ 8,397,293</u>

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual operating expenditures decreased \$192,000 to \$8,466,000 from the Fiscal Year 2007-08 Adopted Budget of \$8,658,000. This 2.2% decrease is the result of:

- -\$192,000 – Decreased interest payments for ongoing and photocopier loans.

The Fiscal Year 2007-08 Estimated Actual other financing uses increased \$42,000 to \$248,000 from the Fiscal Year 2007-08 Adopted Budget of \$206,000. This 20.5% increase is the result of:

- +\$42,000 – Increases to designation for interest income.

Revenues

The Fiscal Year 2007-08 Estimated Actual operating revenues increased \$75,000 to \$608,000 from the Fiscal Year 2007-08 Adopted Budget of \$532,000. This 14.1% increase is the result of:

- +\$75,000 – Increased interest income on investments.

The Fiscal Year 2007-08 Estimated Actual other financing sources decreased \$225,000 to \$8,107,000 from the Fiscal Year 2007-08 Adopted Budget of \$8,332,000. This 2.7% decrease is the result of:

- -\$132,000 – Decreased debt service transfers due to lower COP interest costs;
- -\$93,000 – Decreased release of designation for revenue shortfalls.

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget operating expenditures will decrease \$219,000 to \$8,247,000 from the Fiscal Year 2007-08 Estimated Actual of \$8,466,000. This 2.6% decrease is the result of:

- +\$163,000 – Increased principal and interest payments for ongoing and photocopier debt service COPs;
- -\$382,000 – Elimination of the City of Goleta payment for the SB Shores COP.

The Fiscal Year 2008-09 Recommended Budget other financing uses will decrease \$98,000 to \$150,000 from the Fiscal Year 2007-08 Estimated actual of \$248,000. This 39.5% decrease is the result of:

- -\$59,000 – No increase to designation for prior year fund balance;
- -\$39,000 – Decreased increase to designation for interest income.

Revenues

The Fiscal Year 2007-08 Recommended Budget operating revenues will decrease \$458,000 to \$150,000 from the Fiscal Year 2007-08 Estimated Actual of \$608,000. This 75.3% decrease is the result of:

- -\$382,000 – Elimination of revenue from the City of Goleta for the SB Shores COP payment;
- -\$76,000 – Decreased interest income on investments.

SERVICE DESCRIPTION

Debt service payments, both principal and interest, which are budgeted in various departments for Certificates of Participation (COPs) and other authorized long-term debt instruments, are consolidated here for oversight and payment by the Treasurer's Office. Internal Service Funds, Enterprise Funds, and the County Redevelopment Agency are separate accounting entities that pay their debt directly. The budget also

The Fiscal Year 2008-09 Recommended Budget other financing sources will increase \$141,000 to \$8,247,000 from the Fiscal Year 2007-08 Estimated Actual of \$8,106,000. This 1.7% increase is the result of:

- +\$103,000 – Increases to operating transfers for increased COP principal and interest payments
- +\$38,000 – Increased use of designation to cover operating expenses.

Long Term Debt Financial Reconciliation

The following table provides a reconciliation of budget page expenditure summary amounts and amounts shown in the Long Term Debt Payment Schedule, in the column labeled "FY 08/09", line entitled "Subtotal General and Operating Funds", which appears on the following page.

Total Division Expenditures	\$8,397,293
Less LTD Cost & Fees	- 26,371
Less Related Interest Earnings	- 271,849
Less Photocopier and ADMHS Building Loans	- 707,902
Net Government Funds Principal and Interest Payments	\$7,391,171

Long Term Debt

Certificates of Participation

The County of Santa Barbara has used Certificates of Participation (COPs) as one means of financing its capital needs. Created in conjunction with lease agreements that encumber County-owned property, COPs are paid with various types of funding sources; (i.e., retail sales tax, Measure D funds, State gas tax, State and Federal grants). COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds.

In a COP transaction, the County enters into an agreement with a third party, the Santa Barbara County Finance Corporation, to lease an asset (normally a building or building complex) over a specific period of time at a predetermined total cost. The asset, owned by the County and leased to the Finance Corporation, is then subleased back to the County. In this transaction the Finance Corporation sells certificates in order to make its total lease payment to the County at the beginning of the lease period. With that lump sum (advance) lease payment the County then makes capital expenditures (building, buying or remodeling property).

The Finance Corporation was created as a public benefit, non-profit corporation, to issue certificates and to lease back various assets. The COPs are secured by the annual sublease payments, paid by the County for use of the facilities. The sublease payments are used by the Finance Corporation to pay interest and principal on the certificates.

GENERAL COUNTY PROGRAMS

Debt Service (cont'd)

The COPs contain certain covenants, which are deemed by the County to be duties imposed by law. The County must include the applicable sublease payments due each year in its annual budget and make the necessary appropriations. This annual appropriation distinguishes certificates of participation from general obligation bonds. The County is also required to maintain certain levels of liability, property damage, casualty, rental interruption and earthquake insurance in connection with each lease agreement.

Policy on Issuing Debt

In 1991, the Board of Supervisors established a Debt Advisory Committee to provide advice on the issuance and management of the County's debt. Members of the Committee include the County Executive Officer, Auditor-Controller, Treasurer-Tax Collector, County Counsel and one member of the Board of Supervisors. In its review of proposals to issue new debt, the Committee considers the following four factors:

Debt Management	Total outstanding and per capita debt, future borrowing plans and sources of revenue
Financial	Trends to past operations and current conditions, budget analysis, and fund balance projections
Administrative	Management policies and adequate provision of mandated services
Economic	Assessment of the strength and diversity of the local economy

Legal Debt Limit

Government Code Section 29909 prescribes the bonded debt limit for general law counties at 1.25% of "the taxable property of the county as shown on the last equalized assessment roll." Santa Barbara County's gross assessed value for Fiscal Year 2006-2007 is approximately \$55.47 billion, making the debt limit approximately \$730.9 million. As of June 30, 2007, total long-term debt is \$93.1 million, making the debt to assessed value ratio 0.16%.

The County's long term debt has declined over the past three years and with a pending new COP issuance of \$25.4 million, the ratio of debt to assessed value is estimated to be 0.16%, and per capita debt will increase from \$180 in 2007 to \$219 in 2008.

Refinancing COP Debt

In order to take advantage of lower interest rates, the County has periodically defeased (refinanced) various issues of certificates of participation by creating a separate irrevocable trust fund. To accomplish this defeasance, new COPs were issued and the proceeds used to purchase U.S. government securities, which were deposited into the trust fund held by an escrow agent to provide payments until the certificates of participation are called or mature. These older certificates are no longer considered obligations of the County and are not included in the figures above.

SANTA BARBARA COUNTY
 CERTIFICATES OF PARTICIPATION (COP) PAYMENT SCHEDULE BY PROJECT/FUND
 JUNE 30, 2008

DESCRIPTION	FUND	DEPT	TOTAL OUTSTANDING	INTEREST & RESERVE CR	NET RENTAL PAYMENTS	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	REMAINING DEBT SERVICE
<u>GENERAL AND OPERATING FUNDS</u>											
<u>1998 REFUNDING COP</u>											
SANTA MARIA MUNICIPAL COURTS	0071	990	2,470,330	696,420	1,773,910	793,675	792,655	187,580	0	0	0
<u>2005 COP</u>											
HALL OF RECORDS - CLERK-RECORDER	0001	062	654,544	0	654,544	93,741	93,521	93,241	93,706	92,871	187,464
ELECTIONS STORAGE - CLERK-RECORDER	0001	062	745,351	0	745,351	106,479	106,959	106,349	106,456	106,236	212,872
LOMPOC SUBSTATION - FIRE	0001	031	4,661,638	0	4,661,638	273,918	274,658	274,248	274,340	273,880	3,290,594
LOMPOC SUBSTATION - SHERIFF	0001	032	2,910,307	0	2,910,307	171,354	170,684	170,954	170,899	171,504	2,054,913
ISLA VISTA FOOT PATROL - SHERIFF	0001	032	6,244,161	0	6,244,161	366,701	368,001	368,091	367,493	367,178	4,406,697
TECHNICAL BUILDING - SHERIFF	0001	032	5,605,269	0	5,605,269	329,619	329,489	330,209	329,294	329,749	3,956,912
CHILDREN'S SERVICES BLDG - MENTAL HEALTH	0044	043	2,120,464	0	2,120,464	125,042	124,092	124,112	126,902	126,347	1,493,969
SUBTOTAL			22,941,734	0	22,941,734	1,466,853	1,467,403	1,467,203	1,469,090	1,467,765	15,603,420
<u>2004 REFUNDING COP</u>											
SANTA MARIA PUBLIC WORKS	0015	054	194,038	0	194,038	194,038	0	0	0	0	0
HALL OF RECORDS - CLERK-RECORDER	0001	062	572,190	0	572,190	190,690	190,950	190,550	0	0	0
SHERIFF TRANSIT BUS	0001	032	178,710	0	178,710	60,580	58,390	59,740	0	0	0
SANTA BARBARA SOCIAL SERVICES	0001	990	2,639,723	0	2,639,723	863,213	856,463	920,048	0	0	0
SANTA MARIA NON SOCIAL SERVICE	0001	990	2,687,323	0	2,687,323	887,638	879,638	920,048	0	0	0
SANTA MARIA SOCIAL SERVICES	0001	990	1,853,385	0	1,853,385	633,510	606,510	613,365	0	0	0
SUBTOTAL			8,125,368	0	8,125,368	2,829,668	2,591,950	2,703,750	0	0	0
<u>2001 COP</u>											
CLERK RECORDER	0001	062	1,408,275	203,275	1,205,000	95,054	95,409	94,951	95,351	95,258	728,977
CASA NUEVA - GENERAL SERVICES	0001	063	5,426,784	727,651	4,699,133	367,993	368,163	367,989	367,676	368,330	2,858,982
CASA NUEVA - SOCIAL SERVICES	0001	990	2,200,460	295,049	1,905,411	149,214	149,283	149,213	149,086	149,351	1,159,264
MENTAL HEALTH	0044	043	2,555,003	368,449	2,186,554	172,424	173,148	172,375	172,215	173,155	1,323,237
JUVENILE HALL	0070	990	6,499,894	847,352	5,652,542	442,253	441,623	441,735	441,520	441,370	3,444,041
JUVENILE COURT - EXPANSION	0071	990	1,919,873	276,847	1,643,026	129,186	129,737	129,902	129,762	129,957	994,482
JUVENILE COURT - ATTORNIES	0070	990	1,396,275	180,061	1,216,214	94,886	95,096	95,031	94,751	94,990	741,460
DISTRICT ATTORNEY	0070	990	8,195,093	1,098,904	7,096,189	555,571	556,085	555,995	555,615	555,423	4,317,500
SHERIFF - HVAC	0070	990	268,649	38,781	229,868	18,262	18,213	18,114	18,268	18,035	138,976
SB1732 - COURTHOUSE CONSTRUCTION	0071	990	5,603,580	635,610	4,967,970	276,132	272,040	447,132	648,152	848,057	2,476,457
SUBTOTAL			35,473,886	4,671,979	30,801,907	2,300,975	2,298,797	2,472,437	2,672,396	2,873,926	18,183,376
SUBTOTAL GENERAL AND OPERATING FUNDS			69,011,317	5,368,399	63,642,918	7,391,171	7,150,805	6,830,970	4,141,486	4,341,691	33,786,796
<u>2004 REFUNDING COP ENTERPRISE FUND</u>											
LAGUNA MICRO TURBINE	2870	054	171,570	0	171,570	171,570	0	0	0	0	0
<u>2001 COP ENTERPRISE FUND</u>											
SOLID WASTE PUBLIC WORKS	1930	054	1,199,641	173,160	1,026,481	80,972	81,274	80,884	81,225	81,145	620,981
<u>1998 REFUNDING COP ENTERPRISE FUND</u>											
RANCHO BARON ACQUISITION	1930	054	2,431,680	678,400	1,753,280	782,430	786,850	184,000	0	0	0
<u>1998 REFUNDING COP REDEVELOPMENT AGENCY FUND</u>											
IV BLUFF TOP PROPERTY	3100	990	1,350,270	332,840	1,017,430	429,365	437,645	150,420	0	0	0
TOTAL COP DEBT			\$74,164,478	\$6,552,799	\$67,611,679	\$8,855,508	\$8,456,574	\$7,246,274	\$4,222,711	\$4,422,836	\$34,407,777

SERVICE DESCRIPTION

The Criminal Justice Facility Construction Fund provides funds to purchase, lease, construct, rehabilitate or maintain criminal justice and court facilities and criminal justice information systems. The Courthouse Construction Fund provides funds to purchase, construct, or rehabilitate court facilities.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Criminal Justice Facility Fund				
Use of Funds Summary				
<i>Other Financing Uses</i>				
District Attorney Building, Santa Barbara	\$ 558,313	\$ 573,208	\$ 565,808	\$ 572,813
Jail HVAC - SB	14,080	19,409	17,408	18,873
Juvenile Court Attorneys, Santa Maria	95,254	98,321	96,621	97,712
Juvenile Hall Expansion, Santa Maria	443,492	455,324	447,319	455,553
Jail Maintenance and Operations	225,000	225,000	225,000	225,000
Designated for Future Uses	12,912	12,912	14,060	--
Sub-Division Total	<u>\$ 1,349,051</u>	<u>\$ 1,384,174</u>	<u>\$ 1,366,216</u>	<u>\$ 1,369,951</u>
Source of Funds Summary				
<i>Departmental Revenues</i>				
Fines, Forfeitures, and Penalties	\$ 1,090,413	\$ 1,279,116	\$ 1,234,355	\$ 1,193,760
Use of Money and Property	51,476	40,000	38,889	40,000
Revenue Total	1,141,889	1,319,116	1,273,244	1,233,760
<i>Other Financing Sources</i>				
Use of Prior Fund Balances	207,162	65,058	92,972	136,191
Sub-Division Total	<u>\$ 1,349,051</u>	<u>\$ 1,384,174</u>	<u>\$ 1,366,216</u>	<u>\$ 1,369,951</u>

Revenues for the Criminal Justice Facility Construction Fund and the Courthouse Construction Fund are generated by collections of fines, penalties, and forfeitures for criminal offenses and traffic violations. For example, each fund receives \$1.00 for each traffic school enrollment, \$1.50 for each parking violation and \$3.50 for each moving violation. The Superior Court, Cities, County Sheriff and County Probation Department collect the payments and deposit the revenue with the County Treasurer-Tax Collector.

The Board of Supervisors has established an advisory committee to the County Executive Officer, called the Courthouse Construction and Criminal Justice Facilities Construction Advisory Committee, to assess needs and recommended priorities among the various eligible uses of these funds. The Board of Supervisors ultimately approves all appropriations.

GENERAL COUNTY PROGRAMS

Special Construction Funds

Criminal Justice Facility Construction Fund

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual other financing uses decreased \$18,000 to \$1,366,000 from the Fiscal Year 2007-08 Adopted Budget of \$1,384,000. This 1.3% decrease is the result of:

- -\$19,000 – Decreased interest payments for the SB District Attorney Building, Juvenile Court Attorneys and the Juvenile Hall Expansion projects;
- +\$1,000 – Increase to designation for Unrealized Gains on Investments.

Revenues

The Fiscal Year 2007-08 Estimated Actual operating revenues decreased \$46,000 to \$1,273,000 from the Fiscal Year 2007-08 Adopted Budget of \$1,319,000. This 3.5% decrease is the result of:

- -\$45,000 – Decreased collection of Fines, Forfeitures, and Penalties revenue;
- -\$1,000 – Decreased interest income on Investments.

The Fiscal Year 2007-08 Estimated Actual other financing sources increased \$28,000 to \$93,000 from the Fiscal Year 2007-08 Adopted Budget of \$65,000. This 42.9% increase is the result of:

- +\$28,000 – Increased release of designation to cover revenue shortfalls.

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget other financing uses will increase \$4,000 to \$1,370,000 for the Fiscal Year 2007-08 Estimated Actual of \$1,366,000. This 0.3% increase is not material.

Revenues

The Fiscal 2008-09 Recommended Budget operating revenues will decrease \$39,000 to \$1,234,000 from the Fiscal Year 2007-08 Estimated Actual of \$1,273,000. This 3.1% decrease is the result of:

- -\$40,000 – Decreased collection of Fines, Forfeitures and Penalties revenue;
- +\$1,000 – Increase to interest income.

The Fiscal Year 2008-09 Recommended Budget other financing sources will increase \$43,000 to \$136,000 from the Fiscal Year 2007-08 Estimated Actual of \$93,000. This 46.5% increase is the result of:

- +\$43,000 – Increased use of designation to cover expenses.

GENERAL COUNTY PROGRAMS
Special Construction Funds (cont'd)

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Courthouse Construction Fund				
Use of Funds Summary				
<i>Other Financing Uses</i>				
Courthouse COP, Santa Maria	\$ 755,713	\$ 807,223	\$ 795,943	\$ 802,473
Juvenile Court Expansion, Santa Maria	129,821	133,720	131,104	133,532
SB 1732 Court Facilities Deficiencies Program	265,564	274,649	264,840	277,755
Designated for Future Uses	44,960	4,409	1,810	--
Sub-Division Total	<u>\$ 1,196,058</u>	<u>\$ 1,220,001</u>	<u>\$ 1,193,697</u>	<u>\$ 1,213,760</u>
Source of Funds Summary				
<i>Departmental Revenues</i>				
Fines, Forfeitures, and Penalties	\$ 1,090,413	\$ 1,200,000	\$ 1,168,135	\$ 1,193,760
Use of Money and Property	14,404	20,000	25,561	20,000
Revenue Total	1,104,817	1,220,000	1,193,696	1,213,760
<i>Other Financing Sources</i>				
Use of Prior Fund Balances	91,241	1	1	--
Sub-Division Total	<u>\$ 1,196,058</u>	<u>\$ 1,220,001</u>	<u>\$ 1,193,697</u>	<u>\$ 1,213,760</u>

Courthouse Construction Fund

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual other financing uses decreased \$26,000 to \$1,194,000 from the Fiscal Year 2007-08 Adopted Budget of \$1,220,000. This 2.2% decrease is the result of:

- -\$24,000 – Decreased interest payments for the SM Courthouse, Juvenile Court Expansion and Court Facilities Program projects;
- -\$2,000 – Reduced increase to designation.

Revenues

The Fiscal Year 2007-08 Estimated Actual operating revenues decreased \$26,000 to \$1,194,000 from the Fiscal Year 2007-08 Adopted Budget of \$1,220,000. This 2.2% decrease is the result of:

- -\$32,000 – Decreased collection of Fines, Forfeitures and Penalties revenue;
- +\$6,000 – Increased interest income.

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget other financing uses will increase \$20,000 to \$1,214,000 from the Fiscal Year 2007-08 Estimated Actual of \$1,194,000. This 1.7% increase is the result of:

- +\$22,000 – Increased principal and interest debt service payments for the SM Courthouse, Juvenile Court Expansion and Court Facilities Program projects;
- -\$2,000 – Reduced increase to designation.

Revenues

The Fiscal Year 2008-09 Recommended Budget operating revenues will increase \$20,000 to \$1,214,000 from the Fiscal Year 2007-08 Estimated Actual of \$1,194,000. This 1.7% increase is the result of:

- +\$26,000 – Increased collection of Fines, Forfeitures and Penalties revenue;
- -\$6,000 – Decreased interest income.

SERVICE DESCRIPTION

Appropriations established to support special programs and projects directed by the Board of Supervisors that have no direct relationship to one individual department.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Use of Funds Summary				
<i>Operating Expenditures</i>				
Board Support	\$ 113,356	\$ 189,528	\$ 165,918	\$ 190,698
General Expenditures	93,445	147,317	158,287	117,338
Project Management Tracking	429,105	453,119	496,897	197,367
General Administration	122,729	300,617	182,550	21,621
Operating Sub-Total	758,635	1,090,581	1,003,652	527,024
Less: Intra-County Revenues	(12,325)	(10,000)	(7,413)	--
Operating Total	746,310	1,080,581	996,239	527,024
<i>Non-Operating Expenditures</i>				
Capital Assets	16,213	9,000	8,000	5,000
Expenditure Total	762,523	1,089,581	1,004,239	532,024
<i>Other Financing Uses</i>				
Operating Transfers	15,058	435	435	436
Designated for Future Uses	4,753	--	--	--
Division Total	\$ 782,334	\$ 1,090,016	\$ 1,004,674	\$ 532,460

Character of Expenditures

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
<i>Operating Expenditures</i>				
Regular Salaries	230,216	279,563	359,814	60,754
Extra Help	1,913	--	3,193	--
Benefits	68,183	90,047	94,667	25,447
Salaries & Benefits Sub-Total	300,312	369,610	457,674	86,201
Services & Supplies	458,323	720,971	545,978	440,823
Operating Sub-Total	758,635	1,090,581	1,003,652	527,024
Less: Intra-County Revenues	(12,325)	(10,000)	(7,413)	--
Operating Total	746,310	1,080,581	996,239	527,024
<i>Non-Operating Expenditures</i>				
Capital Assets	16,213	9,000	8,000	5,000
Expenditure Total	\$ 762,523	\$ 1,089,581	\$ 1,004,239	\$ 532,024

GENERAL COUNTY PROGRAMS

Organization Development

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Source of Funds Summary				
<i>Departmental Revenues</i>				
Federal & State Revenues	\$ 27,724	\$ --	\$ --	\$ --
Other Charges for Services	12,325	10,000	7,413	--
Revenue Sub-Total	40,049	10,000	7,413	--
Less: Intra-County Revenues	(12,325)	(10,000)	(7,413)	--
Revenue Total	27,724	--	--	--
<i>General Fund Contribution</i>	752,110	1,087,516	1,001,147	529,960
<i>Other Financing Sources</i>				
Operating Transfers	2,500	2,500	3,527	2,500
Division Total	\$ 782,334	\$ 1,090,016	\$ 1,004,674	\$ 532,460

	Actual FY 06-07		Adopted FY 07-08		Est. Actual FY 07-08		Recommended FY 08-09	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
Board Support	--	0.1	--	--	--	0.3	--	--
General Expenditures	--	0.6	1.0	0.9	1.0	0.9	1.0	0.9
Project Management Tracking	1.0	1.0	2.0	1.0	2.0	1.8	--	0.0
General Administration	1.0	0.9	1.0	1.0	1.0	0.9	--	--
Total Permanent	2.0	2.6	4.0	2.9	4.0	3.8	1.0	0.9
<i>Non-Permanent</i>								
Extra Help	--	0.0	--	--	--	--	--	--
Total Positions	2.0	2.6	4.0	2.9	4.0	3.8	1.0	0.9

Note: FTE and position totals may not sum correctly due to rounding.

GENERAL COUNTY PROGRAMS
Organization Development (cont'd)

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual operating expenditures decreased \$87,000 to \$1,004,000 from the Fiscal Year 2007-08 Adopted Budget of \$1,091,000. This 8.0% decrease is the result of:

- +\$50,000 – Unanticipated AB1600 Orcutt Fee Study;
- +\$42,000 – Increased cost to fund staffing on the Advanced Management Performance & Projects (AMPP) project;
- -\$155,000 – Decreased cost of Information Technology (IT) staff and IT support;
- -\$24,000 – Reduced Board Support project expenditures.

The Fiscal Year 2007-08 Estimated Actual non-operating expenditures decreased \$1,000 to \$8,000 from the Fiscal Year 2007-08 Adopted Budget of \$9,000. This 11.1% decrease is the result of:

- -\$1,000 – Decreased cost of equipment for the AMPP system.

Revenue

The Fiscal Year 2007-08 Estimated Actual operating revenues decreased \$3,000 to \$7,000 from the Fiscal Year 2007-08 Adopted Budget of \$10,000. This 25.9% decrease is the result of:

- -\$3,000 – Reduced transfer from the Auditor-Controller for the Simpler Systems (Property Tax/Financial Information Network) contracts.

The Fiscal Year 2007-08 Estimated Actual general fund contribution decreased \$86,000 to \$1,001,000 from the Fiscal Year 2007-08 Adopted Budget of \$1,088,000. This 7.9% decrease is the result of:

- -\$86,000 – Decreased costs of the Organization Development programs.

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget operating expenditures will decrease \$477,000 to \$527,000 from the Fiscal Year 2007-08 Estimated Actual of \$1,004,000. This 47.5% decrease is the result of:

- +\$25,000 – Increases to Board Support for discretionary, special projects;
- -\$260,000 – Moving two IT support positions to the newly created IT Department;
- -\$170,000 – Unfunding a project manager position in the Performance Management and Reporting program;

- -\$38,000 – Decreased level of IT support from the new IT Department (formerly in General Services);
- -\$34,000 – The shifting of General Liability costs to General Services, Risk Management.

The Fiscal Year 2008-09 Recommended Budget non-operating expenditures will decrease \$3,000 to \$5,000 from the Fiscal Year 2007-08 Estimated Actual of \$8,000. This 37.5% decrease is the result of:

- -\$3,000 - Purchasing less computer equipment for the AMPP system.

Revenue

The Fiscal Year 2008-09 Recommended Budget operating revenues will decrease \$7,000 to \$0 from the Fiscal Year 2007-08 Estimated Actual of \$7,000. This 100.0% decrease is the result of:

- -\$7,000 – Moving the Simpler Systems contracts to the Auditor-Controller.

The Fiscal Year 2008-09 Recommended Budget general fund contribution will decrease \$471,000 to \$530,000 from the Fiscal Year 2007-08 Estimated Actual of \$1,001,000. This 47.1% decrease is the result of:

- -\$471,000 – Decreased costs of the Organization Development programs.

Board Support

Board Support was established to fund unanticipated Board of Supervisors costs that are not normally directly related to the specific district or day-to-day operation of any individual supervisor's office.

General Expenditures

General Expenditures was developed to capture costs not associated with one office or department. A Departmental Analyst, who supports the County Executive Office, the Board of Supervisors, Redevelopment Agency and the Office of Emergency Services is funded here. Also funded here is the County's contract with the consultant who provides assistance to all County departments for the SB 90 State Mandate reimbursement process.

Performance Management and Reporting

Performance Management and Reporting is a single position program under the auspices of the County Executive Office. The program involves managing high profile, complex projects often countywide in nature. Examples of recent projects include: working with the vendor and departmental staff to implement the new Advanced Management of Performance and Projects (AMPP) software and hardware, implementation of the Blue Ribbon Budget Task Force's recommendations, and working with staff and outside consultants to develop a new countywide IT Business Plan. A future task will be to implement a Project Reporting System component to the AMPP System.

GENERAL COUNTY PROGRAMS
Organization Development (cont'd)

To meet budget constraints, this position has been left vacant, unfunded for Fiscal Year 2008-09. The duties will be assumed by other County Executive Office staff.

- Advanced Management of Performance and Projects (AMPP):** The County Executive Office, in order to support the County's strategic goal to be: *An Efficient Professionally Managed Government Able to Anticipate and to Effectively Respond to the Needs of the Community* and enhance operational efficiencies, has completed an upgrade to its performance measurement system. This upgrade was phased over a period of 18 months beginning in August, 2007. The new system provides "scorecards" of performance data and, in addition, allows managers to evaluate and report data through graphs and in relation to adopted goals and objectives.
- Project Reporting System:** Upgrading the County's Project Reporting System as a component of AMPP will enable department executives and managers and CEO staff to monitor the completion progress of capital and other one-time projects undertaken in the County. The system provides a means of receiving information about the schedule and expenditures relating to a project and an opportunity to apprise key staff members of any anomalies or unanticipated issues early in the project completion phase and prior to the point of large cost overruns.
- ICMA Performance Measures:** Santa Barbara County has been awarded the 2006 Certificate of Distinction from the ICMA Center for Performance Measurement. This is the County's 10th consecutive award from the ICMA Center for Performance Measurement with 25 Data Coordinators reporting from 14 Departments. The County is one of 22 jurisdictions to receive the highest Center for Performance Measurement (CPM) award out of 220 CPM participants.
- Blue Ribbon Budget Task Force:** The Blue Ribbon Budget Task Force was created by the Board of Supervisors in 2005 to examine the County's budget and processes. The Task Force presented its recommendations to the Board of Supervisors in May 2006 and the Board prioritized the recommendations and directed the County Executive Officer to begin implementing certain recommendations. The County Executive Office has been working with departments to implement the recommendations and periodically reports to the Board on the status of the implementation process.
- Information Technology Business Plan:** The County Executive Office examined the enterprise-wide information technology systems and practices with the goal of identifying opportunities for enhancing information technology as well as the County's use of Geographic Information Systems (GIS). Two programs were set up in FY 2006-07 in Developing Programs to begin implementation of the Information Technology Business Plan and are being moved into a new department, Information Technology, in FY 2008-09.

General Administration

General Administration was developed to separate support costs associated with General County Programs. The Electronic Data Processing Systems & Programming Analyst, who provides support to the Board of Supervisors, the County Executive Office and thirty-five staff within the General County Programs Department, is being moved to the new IT Department in FY 2008-09 to meet the County's goal of a centralized IT function. This position will continue to provide support to the above named customers.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
	Pos.	Pos.	Pos.	Pos.
Position Detail				
General Expenditures				
Department Analyst	--	1.0	1.0	1.0
Sub-Division Total	--	1.0	1.0	1.0
Project Management Tracking				
Project Manager	1.0	1.0	1.0	--
EDP Sys & Prog Anlst Sr	--	1.0	1.0	--
Sub-Division Total	1.0	2.0	2.0	--
General Administration				
EDP Sys & Prog Analyst	1.0	1.0	1.0	--
Sub-Division Total	1.0	1.0	1.0	--
Division Total	2.0	4.0	4.0	1.0

GENERAL COUNTY PROGRAMS

Developing Programs

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Use of Funds Summary				
<i>Operating Expenditures</i>				
Emergency Operations	74,816	928,577	847,286	811,580
Public Information Officer	134,042	278,442	229,091	265,569
County Santa Barbara TV(CSBTV).	--	--	--	464,713
Public and Educational Access	\$ 330,025	\$ 225,050	\$ 225,000	\$ 320,050
Information Systems	568,235	908,166	1,303,692	--
Management Studies	246	--	--	--
Blue Ribbon Commission	56	--	--	--
Operating Total	<u>1,107,420</u>	<u>2,340,235</u>	<u>2,605,069</u>	<u>1,861,912</u>
<i>Non-Operating Expenditures</i>				
Capital Assets	<u>228,123</u>	<u>--</u>	<u>35,172</u>	<u>92,000</u>
Expenditure Total	<u>1,335,543</u>	<u>2,340,235</u>	<u>2,640,241</u>	<u>1,953,912</u>
<i>Other Financing Uses</i>				
Operating Transfers	1,428	2,976	1,476	1,476
Designated for Future Uses	200,371	37,829	84,476	--
Division Total	<u>\$ 1,537,342</u>	<u>\$ 2,381,040</u>	<u>\$ 2,726,193</u>	<u>\$ 1,955,388</u>

Character of Expenditures

<i>Operating Expenditures</i>				
Regular Salaries	252,267	1,154,606	1,026,226	798,585
Overtime	--	5,800	45,106	5,750
Extra Help	--	--	--	25,252
Benefits	64,217	379,888	319,119	312,460
Salaries & Benefits Sub-Total	<u>316,484</u>	<u>1,540,294</u>	<u>1,390,451</u>	<u>1,142,047</u>
Services & Supplies	460,936	574,941	989,618	399,865
Contributions	330,000	225,000	225,000	320,000
Operating Total	<u>1,107,420</u>	<u>2,340,235</u>	<u>2,605,069</u>	<u>1,861,912</u>
<i>Non-Operating Expenditures</i>				
Capital Assets	<u>228,123</u>	<u>--</u>	<u>35,172</u>	<u>92,000</u>
Expenditure Total	<u>\$ 1,335,543</u>	<u>\$ 2,340,235</u>	<u>\$ 2,640,241</u>	<u>\$ 1,953,912</u>

Source of Funds Summary

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
<i>Departmental Revenues</i>				
Interest	\$ 96,082	\$ 40,000	\$ 64,000	\$ 30,000
Federal & State Revenues	--	95,000	50,000	40,000
Other Charges for Services	--	130,680	78,762	106,000
Miscellaneous Revenue	48,195	1,500	12,000	2,100
Revenue Total	<u>144,277</u>	<u>267,180</u>	<u>204,762</u>	<u>178,100</u>
<i>General Fund Contribution</i>	766,787	1,790,981	2,209,573	1,457,238
<i>Other Financing Sources</i>				
Operating Transfers	--	--	64,248	30,000
Use of Prior Fund Balances	626,278	322,879	247,610	290,050
Division Total	<u>\$ 1,537,342</u>	<u>\$ 2,381,040</u>	<u>\$ 2,726,193</u>	<u>\$ 1,955,388</u>

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Pos.	Pos.	Pos.	Pos.	Pos.
Position Detail				
<i>Permanent</i>				
Public Information Officer	1.0	0.7	1.0	1.0
Information Systems	5.0	0.8	5.0	3.2
Emergency Operations	--	0.4	7.0	7.0
County Santa Barbara TV(CSBTV).	--	--	--	3.0
Total Positions	<u>6.0</u>	<u>1.9</u>	<u>13.0</u>	<u>11.2</u>

Note: FTE and position totals may not sum correctly due to rounding.

SERVICE DESCRIPTION

New programs to the County that are in the developing state of their life-cycle. When fully developed and stabilized they may transition to a department for management.

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual operating expenditures increased \$265,000 to \$2,605,000 from the Fiscal Year 2007-08 Adopted Budget of \$2,340,000. This 11.3% increase is the result of:

- +\$395,000 – Increases to GIS and IT for several initiatives (Data for Decision Making, Geographic Information System Stabilization and Expansion, eGovernment and IT Governance);
- -\$81,000 – Vacancy in Emergency Operations and decreased spending on Services and Supplies;
- -\$49,000 – Decreased spending in the Public Information Office.

The Fiscal Year 2007-08 Estimated Actual non-operating expenditures increased \$35,000 to \$35,000 from the Fiscal Year 2007-08 Adopted Budget of \$0. This 100.0% increase is the result of:

- +\$35,000 – Purchase of two servers for IT/GIS.

The Fiscal Year 2007-08 Estimated Actual other financing uses increased \$45,000 to \$86,000 from the Fiscal Year 2007-08 Adopted Budget of \$41,000. This 110.6% increase is the result of:

- +\$37,000 – Increases to designation for Public and Educational Access interest income;
- +\$10,000 – Designating the IT ending balance for carryover to next fiscal year;
- -\$2,000 – Decreased transfers to General Services due to a photocopier not being purchased for IT/GIS.

Revenue

The Fiscal Year 2007-08 Estimated Actual operating revenues decreased \$62,000 to \$205,000 from the Fiscal Year 2007-08 Adopted Budget of \$267,000. This 23.4% decrease is the result of:

- +\$37,000 – Increased interest income on investments for Public and Educational Access;
- -\$83,000 – Revenue shortfalls for the Office of Emergency Services due to staffing vacancies;
- -\$16,000 – GIS services to County departments and outside agencies were not billed.

The Fiscal Year 2007-08 Estimated Actual other financing sources decreased \$11,000 to \$312,000 from the Fiscal Year 2007-08 Adopted Budget of \$323,000. This 3.4% decrease is the result of:

- +\$61,000 – Transfer to IT by Public Health for the purpose of funding the Data for Decision Marking project;
- +\$3,000 – Transfer from General Services to refund overpayment of IT services;
- -\$75,000 – Not needing to release as much designation to pay for operating expenses.

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget operating expenditures will decrease \$743,000 to \$1,862,000 from the Fiscal Year 2007-08 Estimated Actual of \$2,605,000. This 28.5% decrease is the result of:

- +\$465,000 – Moving the County of Santa Barbara TV (CSBTV) program and three staff from General Services to General County Programs (under the direction of the Public Information Office);
- +\$95,000 – An increase to the Public & Educational Access program for Capital expenditures;
- +\$36,000 – Increased salary and benefits costs for the Public Information Office;
- -\$1,304,000 – Moving the Information Technology (IT) and Geographical Information Systems (GIS) programs and five staff from General County Programs into a newly created department, Information Technology;
- -\$35,000 – Unfunding and not filling a vacant position in the Office of Emergency Services as well as other salary and benefits increases.

The Fiscal Year 2008-09 Recommended Budget non-operating expenditures will increase \$57,000 to \$92,000 from the Fiscal Year 2007-08 Estimated Actual of \$35,000. This 161.6% increase is the result of:

- +\$54,000 – Increase to OES for the purchase of a redundant Emergency Operations Center (EOC);
- +\$30,000 – Purchase of television equipment;
- -\$27,000 – Not purchasing IT equipment due to their moving to a new department.

The Fiscal Year 2008-09 Recommended Budget other financing uses will decrease \$85,000 to \$1,000 from the Fiscal Year 2007-08 Estimated Actual of \$86,000. This 98.3% decrease is the result of:

- -\$85,000 – Fully expending all funds so that there is nothing to designate at the end of the year.

Revenue

The Fiscal Year 2008-09 Recommended Budget operating revenues will decrease \$27,000 to \$178,000 from the Fiscal Year 2007-08 Estimated Actual of \$205,000. This 13.0% decrease is the result of:

- +\$27,000 – Increased revenue from increased OES billings and video duplication services;
- -\$44,000 – Interest income estimated to be lower than FY 07-08;
- -\$10,000 – Decreased revenue from State due to OES staffing vacancy.

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

The Fiscal Year 2008-09 Recommended Budget Other Financing Sources will increase \$8,000 to \$320,000 from the Fiscal Year 2007-08 Estimated Actual of \$312,000. This 2.6% increase is the result of:

- +\$66,000 – Increased use of designation to fund Public and Educational Access operations;
- +\$30,000 – Comcast transfer for new CSBTV program;
- -\$85,000 – IT/GIS forming a new department and not needing to release designation to fund operations;
- -\$3,000 – One-time reimbursement from General Services in FY 07-08 for an IT refund.

Office of Emergency Services

In accordance with the California Emergency Services Act, the Office of Emergency Services (OES) serves as the lead management agency for the Santa Barbara County Operational Area. The operational area includes all cities and other political subdivisions located within the County of Santa Barbara. In working with the various jurisdictions, non-profits and interested members of the community, the OES provides leadership in coordinating disaster response and preparation. In an effort to better respond, the OES conducts planning, risk and threat mitigation, and provides information to the general public on how they can be better prepared. When disasters occur within the county, the OES works with the affected jurisdiction in recovery efforts by serving as the conduit with state and federal disaster agencies.

Focus Area: Effective Leadership as measured by:

Current Year (FY 2007-08) Accomplishments

- Provided an Operational Area response to the Zaca and Sedgwick Fires
 - Provided assistance and coordinated multiple evacuations involving multiple agencies and jurisdictions
 - Worked with the County’s Director of Communications, other jurisdictional and agency Information Officers to ensure the timely and continual flow of information to the general public
 - Worked with the State Office of Emergency Services to coordinate claims regarding the impacts associated with the Zaca Fire
- Working with General Services and a private engineering firm, completed an assessment of various emergency operations center (EOC) potential locations and provided a recommendation to the Board of Supervisors
 - Continued dialogue with potential partnering jurisdictions regarding co-utilization of EOC facilities
- Administered the Homeland Security Grant Program for the Operational Area
 - Purchased a Records Management System to better share law enforcement data between jurisdictions
 - Increased mobile disaster and emergency communication systems to provide expanded coverage

- Partnered with the Public Health Department to purchase a fax broadcast system to continue to provide timely notifications and press releases
- Expanded training for first responders to improve response and safety
- Working with other Operational Area jurisdictions, conducted a Business Continuity Forum with the Assistant Secretary of the US Department of Homeland Security
- Completed an updated Emergency Operations Plan for the Operational Area

Proposed Strategic Action

- Strengthen the County’s ability to provide disaster management by initiating the construction of a dedicated County EOC
- Improve the County’s ability to respond to disasters by having a well-trained workforce
- Continue to strengthen communication resources amongst Operational Area jurisdictions

Proposed Key Projects

- Initiate the construction of an emergency operations center (EOC)
- Continue to use Homeland Security funding to strengthen the Operational Area readiness
 - Determine the feasibility of interoperable communications within the Operational Area
 - Strengthen city EOCs by providing equipment to improve their operational readiness
 - Enhance training for first responders
- Expand County-specific OES training to all Operational Area jurisdictions to ensure consistency and the ability to share staff during emergencies
- Strengthen OES’ response abilities by developing redundant systems including communications and a back-up to the interim EOC (due to its vulnerability)

	<u>Actual FY 06-07</u>	<u>Adopted FY 07-08</u>	<u>Est. Actual FY 07-08</u>	<u>Recommended FY 08-09</u>
Recurring Performance Measures				
Emergency Operations				
Conduct 100% of 5 Basic Standardized EMS training segments for EU "Business of Local Government" new employee orientation courses.	0%	100%	100%	100%
	--	5	5	5
	--	5	5	5
Offer 2 combined SEMS/NIMS trainings for 8 operational area cities.	0%	100%	150%	100%
	--	2	3	2
	--	2	2	2
Offer NIMS/SEMS training for 100% of the 60 county staff assigned to Emergency Operations Center functions.	0%	90%	100%	100%
	--	54	60	60
	--	60	60	60

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Recurring Performance Measures				
Emergency Operations (Cont'd)				
Conduct 100% of emergency response plan exercises for conditioned oil and gas energy facilities.	No	Yes	Yes	Yes
Conduct 1 tabletop disaster exercise for the Diablo Canyon Nuclear Preparedness Plan.	No	Yes	Yes	Yes
Conduct 12 monthly set-ups of the Emergency Operations Center (EOC) to ensure readiness.	66% 8 12	100% 12 12	83% 10 12	100% 12 12
Conduct 12 monthly tests of the Emergency Alert System (EAS) to ensure readiness.	100% 12 12	100% 12 12	100% 12 12	100% 12 12
Promote disaster preparedness within the community through attendance at 10 public events and forums.	0% -- --	100% 10 10	120% 12 10	100% 10 10
Guide 100% of 8 operational area cities through their Emergency Operations Plan development to ensure that city emergency plans are in coordination with the County's Emergency Plan.	0%	100% 8 8	100% 8 8	100% 8 8
Conduct 1 Emergency Operations Center exercise that addresses a contemporary emergency management scenario.	No	Yes	Yes	Yes

Communications and Public Information Office (CPIO)

The Communications and Public Information Office completed its first full year of operations as part of a dynamic new addition to the County Executive Office during the 2007-08 fiscal year. The 2008-09 fiscal year represents the CPIO's second year of funded activities.

Working directly with the CEO and the Board of Supervisors, the County's Communications Director acts as the primary media spokesperson for the County and is the Chief Public Information Officer for the County during countywide emergencies involving activation of the County Emergency Operations Center or for other large-scale incidents requiring the coordination of emergency public information from multiple departments or other government agencies in the County.

The primary day-to-day objective of the CPIO is to help the County Board of Supervisors, the CEO and other County departments provide accurate and timely public information on a wide range of programs, services and other issues; respond to the news media's inquiries and to direct the distribution of County public information through official press releases; broadcast on the County's government cable access TV station, channel 20, and via the County's website.

The CPIO and the Communications Director helps provide content direction and oversight for the County's website and for the County's government cable television station in conjunction with advertising and marketing efforts to foster cross-departmental public education and outreach efforts by leveraging resources and creating a "single voice" message for use in a variety of print, broadcast and electronic mediums.

The proposed 2008-09 budget for the CPIO is approximately \$266,000. The money will be used to fund the ongoing operations of the office that were established during its first year of operations in the 2007-08 fiscal year and to continue developing baseline professional standards for countywide use.

Current Year (FY 2007-08) Accomplishments

- Complete (and exercise the use of) a Memorandum of Understanding with local radio broadcasters for distribution of emergency public information
- Coordinate comprehensive, bilingual countywide emergency public information during the Zaca Fire emergency from July through October, 2007, including televised briefings, staffing a Call Enter, bilingual press releases, assisting in Community Town Hall meetings, support a Joint Information Center effort with federal, state and local agencies
- Design and create the first-ever countywide employee electronic newsletter, *SBC E-Times*
- Direct operations for emergency public information for County's Pandemic Flu training exercise, "Operation Kung Flu"
- Initiate a coordinated network of County Public Information Officers for improved public communications
- Create standardized templates for press releases and media advisories for use by departments
- Write and distribute approximately 30 press releases or media advisories from the County Executive Office during 2007
- Edit and oversee distribution of approximately 30 other press releases from other departments during 2007
- Produce Rhoads Park and Children's Art Tile Ribbon Cutting/Dedication
- Organize Media Day Tour for proposed North Hills project
- Produce Ribbon Cutting for Montecito Pedestrian Bridge
- Produce Grand Opening Celebration for La Morada Transition Housing Center
- Partnered with the Office of Emergency Services to update emergency public information protocols and integrate Communications Director position with EOC organizational structure
- Secure "Cover Art" position for County Courthouse in United Airlines' international travel magazine *Horizons*

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

- Design and produce the FY 2007-08 *Budget Facts & Figures* companion booklet to annual budget document

Proposed Key Projects

- Produce *SBC E-Times* as electronic “e-zine” for all employees on quarterly basis (Spring, Summer, Fall & Winter editions)”
- Expand, update and test the Memorandum of Understanding with local radio broadcasters in conjunction with the County’s Office of Emergency Services plans for emergency responses and activation of its Emergency Operations Center
- Continue to expand countywide “dollar volume” contracts for print advertising purposes that can leverage buying power of County, set standardized discount rates for all departments and help reduce costs
- Conduct “media training” program for County Executives and key staff
- Expand County-based original programming for broadcast via CSBTV Channel 20
- Develop additional Public Service Announcement (PSAs) opportunities for County departments with mainstream media outlets
- Expand network of PIOs to cities and other county-based agencies
- Develop briefing schedules or regular interview opportunities for news media with Board of Supervisors Chair, County Executive Officer and key county staff

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Recurring Performance Measures Public Information Office				
To share pertinent information with County residents, work with Office of Emergency Services (OES) to test County of Santa Barbara TV (CSBTV) and radio Memorandum of Understanding (MOU) quarterly emergency operations exercises to compliment OES operations.	100%	100%	100%	100%
	4	4	4	4
	4	4	4	4
To create a more professional and effective government, establish an annual media training program that includes countywide staff development opportunity.	--	Yes	Yes	Yes
To create a more professional and effective government, establish a joint information operations center through coordination with the Emergency Operations Center by the end of FY 2007-08.	--	Yes	Yes	--

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Recurring Performance Measures Public Information Office (Cont'd)				
To share pertinent information with County employees, distribute a quarterly e-newsletter so that employees stay well informed.	No	Yes	No	Yes
To bring countywide consistency to press release standards and templates, ensure 100% of 18 departments use standard press release template during FY 2008-09.	94%	100%	94%	100%
	17	23	17	18
	18	23	18	18

County of Santa Barbara TV (CSBTV)

In fiscal year 2007-08, the County of Santa Barbara TV (CSBTV formerly GATV) was placed under the direction of the Communications Director. In fiscal year 2008-09, CSBTV will move from General Services to General County Programs. It makes sense to move this program to the Public Information Office as these two offices work hand-in-hand to produce local media announcements and distribute information to the citizens of Santa Barbara County.

Public and Educational Access (Community Media Access)

Community Media Access is a South Coast program initiated by the County’s Franchise Agreement with Cox Communications. A non-profit entity, the Community Media Access Center (CMAC), manages the Public Access channel utilizing funding provided by South Coast cities, the County and Cox as provided in the Franchise Agreement.

Information Technology Strategic Plan: On June 9, 2006, the Board of Supervisors received a report from the Blue Ribbon Budget Task Force outlining key recommendations for improving overall accountability, customer focus, and efficiencies throughout County government. An integral component of the recommendations involved information technology structure and services. Specifically, the Task Force recommended that the County clarify and strengthen its information technology governance to allow projects and processes to be implemented in a coordinated fashion and expand the use of technology to provide improved services both within the organization and to external customers. On February 12, 2008, the Board adopted the FY 2008-11 Information Technology Strategic Plan developed in response to the Blue Ribbon Task Force recommendations. The County is now in the implementation phase of the Plan with several key initiatives underway:

- Data for Decision-Making
- Geographic Information System Stabilization and Expansion
- eGovernment
- IT Governance

The County also continues to provide the services that are critical in day-to-day operations for all agencies and departments within the County in terms of their use of telephones, computer networking, radio communications, GIS and web-based applications.

In order to focus on the Strategic Plan initiatives and enhance the County's overall IT capability, in FY 2008-09 and Information Technology Department is being created by merging the IT program from the CEO's office and key components of the Technical Services Division of General Services. Previously, the Technical Services Division consisted of Information Technology Services, Communications, Reprographics and Government Access Television (CSBTv formerly GATV). Reprographics (print shop) will remain in General Services and CSBTv is now part of the County's Public Information Office where it can be utilized as more of a classic public relations function than it is today. The new IT department will focus on:

- Enterprise-wide application development and support
- Development of data analysis and reporting capabilities for enhanced decision-making
- IT infrastructure management
- Implementation of the IT Strategic Plan

In preparation for the merger, in FY 2007-08, the ITS Division reorganized to consolidate five units into two units, thereby redirecting three senior positions to Strategic Plan initiatives. The result is a stronger, full-service, centralized IT unit capable of infrastructure support, application development and database management.

County Enterprise Geographic Information Systems (GIS) Program

A Geographic Information Officer was hired in 2006 to lead a multi-agency effort to establish, promote, and coordinate the use of GIS Technology among Santa Barbara County departments and agencies to improve overall efficiency and effectiveness in government decision-making. An Enterprise GIS Program will lead a multi-agency effort to establish, promote, and coordinate the use of Geographic Information technology among Santa Barbara County, to improve the overall efficiency and effectiveness in our government decision making process. The Santa Barbara County Geographic Information Systems Section will be service-oriented and can provide a wide range of GIS support activities to County departments and external customers. In Fiscal Year 2007-08, a GIS Mapping Technician was hired.

Current Year (FY 2007-08) Accomplishments

- Implemented the first 70 layers of the new countywide geographic database
- Provided GIS mapping support to the Emergency Operations Center during the Zaca Fire
- Provided ongoing mapping support for the County's 911 Dispatch Center GIS information
- Implemented the County's first spatial data repository
- Established Employees' University classes on Photomapper mapping software
- Developing an online interactive map for public access to property information
- Completed the LUCA (Local Update of Census Addresses) program for Santa Barbara County

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Recurring Performance Measures				
Geographical Information Systems				
Number of visitor sessions to County GIS website. Service will be available after website completion in May 2008.	0%	100%	33%	
	--	1,200	400	
	--	1,200	1,200	N/A
Number of sector/stakeholder groups using Web Mapping Services. Service will be available after website completion May 2008.	0%	100%	100%	
	--	5	5	
	--	5	5	N/A
Number of datasets and metadata records available on the County GIS website.	0%	100%	100%	
	--	20	20	
	--	20	20	N/A
Number of whole or partial datasets downloaded through County GIS website. Service will be available after website completion May 2008.	0%	100%	100%	
	--	5	5	
	--	5	5	N/A

E-Government:

An e-Government program was established to provide the highest level of services to customers through innovative information technology solutions. e-Government employs electronic commerce technologies and strategies to improve the way government serves their constituents. This includes applying online for: permits and licenses, paying fines and tickets, getting a county map through a GIS interface, using a registration system for a reservation or a class, responding to a bid or RFP, or online-procurement. The scope of this project includes preparing the core information systems of the county to handle these requests. The project commenced in Fiscal Year 2006-2007 with the hiring a project manager. In Fiscal Year 2007-2008, a County Webmaster was hired.

Current Year (FY 2007-08) Accomplishments

- Web streaming of Board of Supervisors Hearings
 - Completed the integration of the Board Agenda Tracking system with the web streaming system
 - Expanded adoption of the pre-Board Letter Tracking System to four more departments
 - Implemented new features including email notification workflow/late submittal tracking
- Countyofsb.org website enhancements
 - Implemented a new Information Architecture based on life events, "Living, Working, Visiting"
 - Implemented the Google search engine
 - Debuted a new online service interface to help constituents easily find how to request online services and complete online transactions

GENERAL COUNTY PROGRAMS

Developing Programs (cont'd)

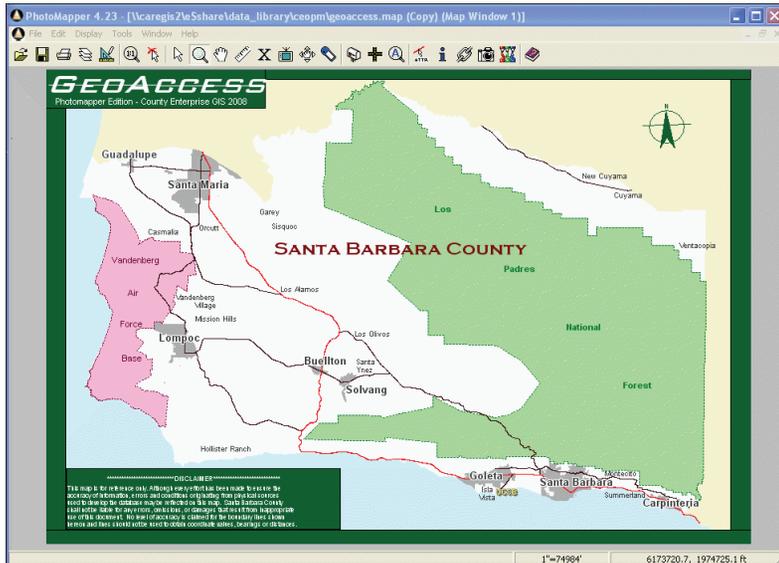
- Established a Countywide online payment processing task force to research vendors, costs, and industry best practices
- Countywide Web Content Management System
 - Purchased the Ektron Web Content management system
 - Purchased and installed a development and production Web server platform
 - Trained countywide IT staff on administration, development and procedures through three hands-on courses
 - Established an Ektron Content Editor Employees' University class to teach line staff to update Countyofsb.org web site content

Recurring Performance Measures Information Technology

To ensure a high level of customer satisfaction with the County internet site, website users responding to online Customer Satisfaction survey, evaluate the County website as satisfactory or better.

To promote an accessible, open and citizen friendly government, ensure that County departments use the standard County "look and feel" template by the end of FY 2008-09.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
To ensure a high level of customer satisfaction with the County internet site, website users responding to online Customer Satisfaction survey, evaluate the County website as satisfactory or better.	0%	70%	0%	N/A
To promote an accessible, open and citizen friendly government, ensure that County departments use the standard County "look and feel" template by the end of FY 2008-09.	0%	52%	108%	
	--	12	13	
	--	23	12	N/A



A map produced using the new GIS Photo-Mapper software.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
	Pos.	Pos.	Pos.	Pos.

Position Detail

Public Information Officer

Communications Director	1.0	1.0	1.0	1.0
Sub-Division Total	1.0	1.0	1.0	1.0

Information Systems

Project Manager	4.0	2.0	2.0	--
EDP Sys & Prog Analyst	--	2.0	1.0	--
Mapping/GIS Analyst	--	1.0	1.0	--
Administrative Secretary	1.0	--	--	--
Sub-Division Total	5.0	5.0	4.0	--

Emergency Operations

Emergency Operations Chief	--	1.0	1.0	1.0
Emergency Services Mgr	--	1.0	1.0	--
Emergency Svcs Planner Spvsr	--	1.0	1.0	1.0
Emergency Svcs Planner	--	3.0	3.0	3.0
Office Assistant	--	1.0	1.0	1.0
Sub-Division Total	--	7.0	7.0	6.0

County Santa Barbara TV(CSBTV).

GATV/Public Info Mgr	--	--	--	1.0
Electronics Systems Tech	--	--	--	1.0
Cable TV Staff Assistant	--	--	--	1.0
Sub-Division Total	--	--	--	3.0
Division Total	6.0	13.0	13.0	10.0



County of Santa Barbara Internet Site developed by eGovernment.

Mission Statement: The First 5, Children and Families Commission of Santa Barbara County is committed to working with families and communities to improve the lives of young children and their families through a countywide comprehensive, integrated and sustainable system of support and services that promotes optimal childhood development.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Use of Funds Summary				
<i>Operating Expenditures</i>				
Administration	\$ 709,073	\$ 766,702	\$ 809,995	\$ 746,136
Prop 10 Programs	2,586,098	2,642,971	2,652,102	2,893,537
State Initiatives	994,747	873,919	1,027,542	1,007,127
Foundation Programs	2,038,270	2,075,207	2,098,027	2,075,607
Early Care and Education	903,622	954,228	1,115,930	1,033,439
Expenditure Total	<u>7,231,810</u>	<u>7,313,027</u>	<u>7,703,596</u>	<u>7,755,846</u>
<i>Other Financing Uses</i>				
Operating Transfers	(156,885)	3,349	3,349	3,379
Designated for Future Uses	1,860,769	779,693	917,726	--
Division Total	<u>\$ 8,935,694</u>	<u>\$ 8,096,069</u>	<u>\$ 8,624,671</u>	<u>\$ 7,759,225</u>

Character of Expenditures

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
<i>Operating Expenditures</i>				
Regular Salaries	855,132	1,068,320	1,098,420	1,199,244
Overtime	712	--	3,300	2,300
Extra Help	43,047	--	--	29
Benefits	267,368	380,418	360,616	470,837
Salaries & Benefits Sub-Total	1,166,259	1,448,738	1,462,336	1,672,410
Services & Supplies	6,065,551	5,864,289	6,241,260	6,083,436
Expenditure Total	<u>\$ 7,231,810</u>	<u>\$ 7,313,027</u>	<u>\$ 7,703,596</u>	<u>\$ 7,755,846</u>

GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10)

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Source of Funds Summary				
<i>Departmental Revenues</i>				
Interest	\$ 453,698	\$ 250,000	\$ 330,843	\$ 325,000
Federal & State Revenues	5,395,634	5,081,066	5,310,860	5,176,860
Miscellaneous Revenue	1,055,336	850,621	1,191,922	1,024,648
Revenue Total	<u>6,904,668</u>	<u>6,181,687</u>	<u>6,833,625</u>	<u>6,526,508</u>
<i>General Fund Contribution</i>	31,000	31,000	31,000	31,000
<i>Other Financing Sources</i>				
Operating Transfers	--	--	12,674	--
Use of Prior Fund Balances	2,000,026	1,883,382	1,747,372	1,201,717
Division Total	<u>\$ 8,935,694</u>	<u>\$ 8,096,069</u>	<u>\$ 8,624,671</u>	<u>\$ 7,759,225</u>

	Actual FY 06-07		Adopted FY 07-08		Est. Actual FY 07-08		Recommended FY 08-09	
	Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Position Summary								
<i>Permanent</i>								
Administration	5.0	4.5	4.0	4.0	4.0	5.5	4.0	3.6
Prop 10 Programs	4.0	1.2	4.0	4.5	4.0	2.5	4.0	5.1
State Initiatives	1.0	2.8	2.0	2.0	2.0	1.8	2.0	2.0
Foundation Programs	--	1.0	--	--	--	0.5	--	--
Early Care and Education	4.9	5.3	6.0	5.5	6.0	5.3	6.0	5.3
Total Positions	<u>14.9</u>	<u>14.7</u>	<u>16.0</u>	<u>16.0</u>	<u>16.0</u>	<u>15.7</u>	<u>16.0</u>	<u>16.0</u>

Note: FTE and position totals may not sum correctly due to rounding.

GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10) (cont'd)

Significant Changes (FY 2007-08 Adopted to FY 2007-08 Estimated Actual)

Expenditures

The Fiscal Year 2007-08 Estimated Actual operating expenditures increased \$391,000 to \$7,704,000 from the Fiscal Year 2007-08 Adopted Budget of \$7,313,000. This 5.3% increase is the result of

- +\$162,000 – Increase within the Office of Early Care and Education for professional services for the Downtown Childcare Survey, contract services for specific key project and increases to training fees and supplies for community events and training;
- +\$154,000 – Increase within the State Initiatives program for increased services and supplies to fund workforce development stipends, accreditation facilitation, and grants;
- +\$43,000 – Increase to the Administration program for increased salaries and benefits, contribution toward a Downtown Childcare Survey, data processing services, and office expenses and computers to support new staff;
- +\$32,000 – Increases to the Proposition 10 and Foundation programs for increased funding of professional and special services to support the transition of the Newborn Home Visitation program.

The Fiscal Year 2007-08 Estimated Actual other financing uses increased \$138,000 to \$921,000 from the Fiscal Year 2007-08 Adopted Budget of \$783,000. This 17.6% increase is the result of:

- +\$107,000 – Designating fund balances;
- +\$31,000 – Increase to designation for additional interest income.

Revenues

The Fiscal Year 2007-08 Estimated Actual operating revenues increased \$652,000 to \$6,834,000 from the Fiscal Year 2007-08 Adopted Budget of \$6,182,000. This 10.5% increase is the result of:

- +\$222,000 – Increased revenue from other State and Federal agencies to fund miscellaneous projects;
- +\$186,000 – Increases to the State revenue allocation;
- +\$163,000 – Increased grants from local foundations to fund work force development and accreditation;
- +\$81,000 – Increased interest income on investments.

The Fiscal Year 2007-08 Estimated Actual other financing sources decreased \$123,000 to \$1,760,000 from the Fiscal Year 2007-08 Adopted Budget of \$1,883,000. This 6.5% decrease is the result of:

- +\$81,000 – Increased release of designation to fund the Preschool for All and the Health Kids programs;

SERVICE DESCRIPTION

To support children, prenatal up through age 5, and their families by creating a comprehensive and integrated system of information and services to promote early

- +\$13,000 – Unanticipated refund from General Services for prior year data processing overpayments;
- -\$217,000 – Decreased release of Endowment designation to fund operations.

Significant Changes (FY 2007-08 Estimated Actual to FY 2008-09 Recommended)

Expenditures

The Fiscal Year 2008-09 Recommended Budget operating expenditures will increase \$52,000 to \$7,756,000 from the Fiscal Year 2007-08 Estimated Actual of \$7,704,000. This 0.7% increase is the result of:

- +\$127,000 – Increases to salaries and benefits for cost of living and merit increases;
- +\$95,000 – Increase to cost allocation;
- +\$83,000 – Increases to retirement costs due to countywide rate increase;
- -\$253,000 – Minor decreases to services and supplies (including decreases to contracted services).

The Fiscal Year 2008-09 Recommended Budget other financing uses will decrease \$918,000 to \$3,000 from the Fiscal Year 2007-08 Estimated Actual of \$921,000. This 99.6% decrease is the result of:

- -\$918,000 – No anticipated increase to designation for FY 07-08 fund balance.

Revenue

The Fiscal Year 2008-09 Recommended Budget operating revenues will decrease \$307,000 to \$6,527,000 from the Fiscal Year 2007-08 Estimated Actual of \$6,834,000. This 4.5% decrease is the result of:

- -\$123,000 – Decreases to interest income;
- -\$108,000 – Decreases to private donations and grants;
- -\$76,000 – Projected decreases to State reimbursements and revenue.

The Fiscal Year 2008-09 Recommended Budget other financing sources will decrease \$558,000 to \$1,202,000 from the Fiscal Year 2007-08 Estimated Actual of \$1,760,000. This 31.7% decrease is the result of:

- -\$545,000 – Not having to release as much designation to cover operating expenses;
- -\$13,000 – No operating transfer from General Services for data processing overpayment.

GENERAL COUNTY PROGRAMS

Children & Families First (Prop 10) (cont'd)

Budget Organization

The First 5, Children and Families Commission, is a division within General County Programs organized into seven sub-divisions: Administration, Proposition 10 Programs, State Initiatives, Foundation Programs, Sustaining Reserve, Leveraging, and Early Care and Education, with a staff of sixteen.

Departmental Priorities and Their Alignment With County Goals

In November 1998, California voters passed Proposition 10 – The California Children and Families Act, to help make sure that the County’s youngest children get the best possible start in life. The Children and Families Commission, which was established in February 1999 to plan, oversee and serve as a grant-maker responsible for allocating Proposition 10 resources in Santa Barbara County, is aligned with the Board of Supervisors Strategic Plan, Goal No. 6: Families and Children: *“A Community that Fosters the Safety and Well-being of Families and Children.”*

The 13-member Commission (9 commissioners and 4 alternates) along with its Advisory Board has established a role as a community partner, catalyst and a convener to bring together families, individuals, local community-based organizations, public agencies and the community-at-large to set local priorities that support the optimal development of Santa Barbara County’s young children and their families.

The Commission, through its three year contracts, continues to focus on strategies that they believe will have the greatest impact on achieving the desired results for the children of Santa Barbara County through the following Core Initiatives: New Born Home Visiting, Early Childhood Oral Health, Early Childhood Mental Health and Other Special Needs, Family Support, School Readiness and Early Childhood Care and Education Infrastructure. The Commission continues to provide funding through one-year grants for emerging needs and capacity building. In addition to the funding received directly through the Proposition 10 allocation, the Commission partners with public and private funders to further common goals addressing the needs of young children and the people who care for them. During Summer 2008, the Commission will go through a Fiscal Strategic Planning Process to review and update the fiscal structure for future funding.

The Commission adopted and implemented their Communication Plan to promote the Commission’s vision and priorities. Public awareness and education is important for the Commission as it works towards achieving its mission for young children. The Commission will support public awareness of services and education on key issues impacting young children and families aimed at connecting families to services, generating community support, and providing educational messages that promote healthy child development. The staff of First 5 is active throughout the communities of Santa Barbara County in order to enhance coordination and collaboration of services to young children and increasing the awareness of the vital importance of the early years.

An ongoing partnership exists with the University of California, Santa Barbara for evaluation and tracking of the long-term results of Proposition 10 funding in Santa Barbara County. The evalua-

tion team has worked closely with funded partners to develop an evaluation framework that can be monitored at the agency level utilizing evaluation tools appropriate for each initiative. The evaluation team focuses on capacity building of agencies so that each program can utilize outcome data generated not just for First 5 but also for program improvement and sustainability. 2007 marked the beginning of an extensive longitudinal study on school readiness in coordination with the Santa Maria Bonita School District. The annual Evaluation Report can be located on the First 5 website: www.Firat5SantaBarbaraCounty.org

The First 5 Office of Early Care and Education serves as a clearing house for early care and education, data information and resources and provides technical assistance and training throughout the County. The Program Quality Improvement component focuses on program quality by increasing the number of accredited programs in the County and furthering the training and retention of providers of early care and education (ECE). The office also works extensively with planning departments, businesses and other key stakeholders to increase access to ECE facilities. One of the major projects of the year included the initiation of a partnership with six colleges and universities to expand opportunities for degrees in early childhood development and education.

Focus Area: Safety and Well-Being of Families and Children

Current Year (FY 07-08) Accomplishments

- Continued the administration of three-year contracts to address the comprehensive needs of young children and their families
- Received School Board approval for development of Community Center at Main School in Carpinteria
- Complete reorganization of the Welcome Every Baby Program
- Initiated a childcare survey with public and private entities in the City of Santa Barbara
- Provided extensive support to funded initiatives through evaluation, technical assistance and community engagement and outreach
- Adopted Communication Plan
- Actively participated in the development of a Children’s Health Initiative in Santa Barbara
- Partnered with local foundations to offer the First Annual Preschool Parent & caregiver Expo (featuring KCET’s “A Place of Our Own”)
- Through the Office of Early Care and Education:
 - 271 stipends awarded to early care and education (ECE) providers who continued their professional growth
 - 22 ECE programs progressed towards accreditation
 - 20 trainings and over 250 hours of technical assistance were provided to ECE programs, business groups, government and the community
 - 6 local colleges were engaged in efforts to create more opportunities for ECE workforce development
 - 15 presentations were delivered to community groups on Early Care and Education
 - Engaged over 40 individuals from government, business and community agencies to simplify the process for creating more child care centers

GENERAL COUNTY PROGRAMS
Children & Families First (Prop 10) (cont'd)

Proposed Strategic Actions

- Continue to work actively to support Children’s Health Initiative
- Continue providing technical support to funded programs through Technical Assistance Plan
- Continue implementing strategies of the Communication Plan
- Continue administration and support of funded programs to enhance outcomes and accountability
- Continue working with agencies and municipalities to increase childcare facilities
- Continue to provide stipends to childcare providers working towards degrees
- Continue workforce development efforts with six institutions of higher learning
- Continue, and expand, support for accessible, quality early care and education
- Continue ongoing tracking of longitudinal outcomes for School Readiness in Santa Maria
- Create organizational structure and program implementation for a Community Wellness in Carpinteria
- Continue the study and implementation of partnered childcare facility in the city of Santa Barbara

Proposed Key Projects

- Host 2nd Annual “Champion for Children’s Conference”
- Host Results Based Accountability Training for our funded partners
- Re-design the First 5 Website to better serve parents and the community
- Update the Fiscal Strategic Plan for future funding

Programmatic Cost Center and Ongoing Responsibilities:

Administration

The Administration Program was established to identify the general administration and operation costs of the First 5, Santa Barbara Children and Families Commission. Administrative functions have been allocated to this cost center.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Recurring Performance Measures First 5 Administration				
As an efficient and responsive government, the County will maintain a productive workforce through a countywide Lost Time Rate of 5.9% or less with a departmental rate of 3.0% or less.	5.9%	3.5%	2.6%	3.5%
As an efficient and responsive government, the County will maintain a quality workforce through completing 100% of departmental Employee Performance Reviews (EPRs) by the Anniversary Due Date.	27.3%	100%	28.6%	100%
	3	16	4	16
	11	16	14	16

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Recurring Performance Measures First 5 Administration (Cont'd)				
Provide technical assistance opportunities annually to all First 5 funded agencies, organized by 6 topic specific initiatives such as evaluation, sustainability, community outreach and service integration.	100%	100%	100%	100%
	10	10	10	10
	10	10	10	10
Prepare a chart to monitor services provided for children ages 0-5 within our 7 geographical areas that receive First 5 funds proportionate to the 0-5 age group population in Santa Barbara County.	No	Yes	Yes	Yes
Prepare and publish an Annual Report.	Yes	Yes	Yes	Yes
Prepare and publish an Evaluation Report.	Yes	Yes	Yes	Yes
Complete 100% of site visits to contracted agencies to ensure program and fiscal accountability.	100%	100%	100%	100%
	22	22	22	22
	22	22	22	22

Prop 10 Programs

The Prop 10 Program was established to identify contracts awarded to the community as well as the provision of program support. These programs include community outreach and education, early care and education, health care, service integration, family services, program planning and evaluation.

State Initiatives

The State Initiatives Program was established to identify programs approved by the State under the Children and Families Commission. These funds include School Readiness and Quality Improvement for Child Care funding. First 5 Santa Barbara County was identified as one of 10 counties in the State to actively plan for Preschool for All.

Foundation Programs

The Commission funded Initiative Program was established to identify primary initiatives and projects established by the Commission. These include “New Born Home Visitation”, Family Support, Early Care & Education (including “Spruce Up For Kids”), Early Oral Health Initiative, and the Early Mental Health and Other Special Needs Initiative.

Sustaining Reserves

This cost center was established to monitor and track the Prop 10 Endowment funds.

Leveraging

The Leveraging Program was established to track Commission-sponsored leveraging to draw down qualifying federal dollars for direct and administrative dollars.

Early Care and Education

This program merged with First 5, Children and Families Commission in July 2004 and provides the leadership and continuity needed to attain the goal of quality, affordable and accessible child care for all children in Santa Barbara County.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Recurring Performance Measures				
First 5 Early Care and Education				
Inform the community about High Quality Early Care and Education.	100%	100%	100%	100%
	15	15	15	15
	15	15	15	15
Support individuals in the early care and education (ECE) workforce to receive provider accreditation.	100%	100%	100%	100%
	18	18	18	18
	18	18	18	18
Work to enhance programs for ECE Workforce in local institutions of higher learning.	100%	100%	100%	100%
	6	6	6	6
	6	6	6	6
Support individuals in the early care and education (ECE) workforce to continue their professional development.	100%	100%	98%	100%
	291	275	271	275
	291	275	275	275

GENERAL COUNTY PROGRAMS
Children & Families First (Prop 10) (cont'd)

	Actual FY 06-07 <u>Pos.</u>	Adopted FY 07-08 <u>Pos.</u>	Est. Actual FY 07-08 <u>Pos.</u>	Recommended FY 08-09 <u>Pos.</u>
Position Detail				
Administration				
Children & Family Svcs Director	1.0	1.0	1.0	1.0
Business Manager II	1.0	1.0	1.0	1.0
Department Assistant	1.0	1.0	1.0	2.0
Administrative Secretary	2.0	1.0	1.0	--
Sub-Division Total	5.0	4.0	4.0	4.0
Prop 10 Programs				
Project Manager	--	1.0	1.0	1.0
First 5 Program Specialist	2.0	1.0	1.0	1.0
Department Analyst	1.0	1.0	1.0	1.0
Administrative Secretary	--	1.0	1.0	1.0
Office Assistant	1.0	--	--	--
Sub-Division Total	4.0	4.0	4.0	4.0
State Initiatives				
Early Care & Education Prgm Mgr	1.0	--	--	--
First 5 Program Specialist	--	1.0	1.0	1.0
Department Assistant	--	1.0	1.0	1.0
Sub-Division Total	1.0	2.0	2.0	2.0
Early Care and Education				
Early Care & Education Prgm Mgr	1.0	1.0	1.0	1.0
First 5 Program Specialist	1.0	1.0	1.0	1.0
Department Assistant	1.9	3.0	3.0	3.0
Administrative Secretary	--	--	--	1.0
Office Assistant	1.0	1.0	1.0	--
Sub-Division Total	4.9	6.0	6.0	6.0
Division Total	14.9	16.0	16.0	16.0

GENERAL COUNTY PROGRAMS
Strategic & Comprehensive Planning

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Use of Funds Summary				
<i>Operating Expenditures</i>				
Administration	\$ 180,906	\$ --	\$ --	\$ --
Strategic Planning	328,456	--	--	--
Rural Lands	209,476	--	--	--
General Plan Amendments	735,143	--	--	--
Community Plans North	633,330	--	--	--
Community Plans South	280,228	--	--	--
Special Projects	153,576	--	--	--
Operating Sub-Total	2,521,115	--	--	--
Less: Intra-County Revenues	(85,791)	--	--	--
Expenditure Total	2,435,324	--	--	--
<i>Other Financing Uses</i>				
Operating Transfers	1,996	--	--	--
Designated for Future Uses	475,000	--	--	--
Division Total	\$ 2,912,320	\$ --	\$ --	\$ --

Character of Expenditures

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
<i>Operating Expenditures</i>				
Regular Salaries	1,202,183	--	--	--
Overtime	3,229	--	--	--
Extra Help	31,459	--	--	--
Benefits	340,934	--	--	--
Salaries & Benefits Sub-Total	1,577,805	--	--	--
Services & Supplies	928,310	--	--	--
Contributions	15,000	--	--	--
Operating Sub-Total	2,521,115	--	--	--
Less: Intra-County Revenues	(85,791)	--	--	--
Expenditure Total	\$ 2,435,324	\$ --	\$ --	\$ --

SERVICE DESCRIPTION

Researches, analyzes and develops land use policies that meet Federal and State mandates and enhance the quality of life throughout Santa Barbara.

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
Source of Funds Summary				
<i>Departmental Revenues</i>				
Federal & State Revenues	\$ 65,038	\$ --	\$ --	\$ --
Other Charges for Services	52,147	--	--	--
Miscellaneous Revenue	99,313	--	--	--
Revenue Sub-Total	216,498	--	--	--
Less: Intra-County Revenues	(85,791)	--	--	--
Revenue Total	130,707	--	--	--
<i>General Fund Contribution</i>				
Division Total	2,781,613	--	--	--
	\$ 2,912,320	\$ --	\$ --	\$ --

	Actual FY 06-07	Adopted FY 07-08	Est. Actual FY 07-08	Recommended FY 08-09
	Pos. FTE	Pos. FTE	Pos. FTE	Pos. FTE

Position Summary

<i>Permanent</i>									
Administration	16.1	2.1	--	--	--	--	--	--	--
Strategic Planning	1.0	1.7	--	--	--	--	--	--	--
Rural Lands	--	1.7	--	--	--	--	--	--	--
General Plan Amendments	--	3.6	--	--	--	--	--	--	--
Community Plans North	--	4.1	--	--	--	--	--	--	--
Community Plans South	--	1.4	--	--	--	--	--	--	--
Special Projects	--	0.9	--	--	--	--	--	--	--
Total Positions	17.1	15.5	--	--	--	--	--	--	--

Note: FTE and position totals may not sum correctly due to rounding.

Strategic & Comprehensive Planning moved back to Planning & Development in Fiscal Year 2007-08 and all information is reflected in that department. See page D-298 for details.

GENERAL COUNTY PROGRAMS

Reserves & Designations

General Fund Reserves and Designations Detail				
Reserve - Designation	Estimated Balance 6-30-2008	2008-2009 Recommended Changes to Designations	Estimated Total 07-01-2008	Description
Reserved - Receivables	\$5,380,919	\$0	\$5,380,919	Balances include long-term loans and property taxes that have been impounded to hedge against potential losses resulting from various assessment appeals.
Designation - Roads	\$0	\$58,000	\$58,000	The Roads Designation is intended to supplement other Roads revenues in order to provide a greater amount of roads maintenance.
Designation - Litigation	\$4,946,342	\$500,000	\$5,446,342	The Litigation Designation contains funds for potential settlements due to litigation that is not funded by the Liability Fund.
Designation - Salaries	\$1,394,177	\$1,200,000	\$2,594,177	The Salaries Designation contains funds to cover potential unanticipated salary and benefit cost increases.
Designation-Audit Exceptions	\$311,253	\$2,157,951	\$2,469,204	The Audit Exceptions Designation contains funds to cover potential audit exceptions.
Designation - Deferred Maintenance & Repair	\$0	\$1,500,000	\$1,500,000	This designation is for deferred building and parks maintenance and repair.
Capital Designation	\$8,966,975	\$500,000	\$9,466,975	This designation provides one-time funds to support capital projects, including information systems projects. The ending balance is for the new county jail (\$2 million), New Cuyama pool (\$1.75 million) and Emergency Operations Center (\$6.7 million).
Designation - Contingency	\$0	\$800,000	\$800,000	The General Fund Contingency is to cover unforeseen requirements that may arise during the Fiscal Year that cannot be covered within departments' existing budgets.
Sub-Total	\$20,999,666	\$6,715,951	\$27,715,617	
Strategic Reserve	\$24,300,000	\$0	\$24,300,000	In 2006-07 the \$25 million goal established in 1997-98 was reached. During fiscal year 2007-08 the Board approved transfers of over \$10.3 million for operations primarily in ADMHS and the Sheriff. Due to fiscal year 2008-09 fiscal constraints, this budget does not allocate any new funding to the strategic reserve. * Santa Barbara County has provided a 10-year loan of \$1.5 million to the City of Goleta from the Strategic Reserve, which is budgeted in Reserved Receivables. This will be reimbursed to the Strategic Reserve in 2012-13.
TOTAL	\$45,299,666	\$6,715,951	\$52,015,617	

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