District Attorney

Joyce E. Dudley
District Attorney

Criminal Prosecution
Civil/Environmental Prosecution
Administration & Support
Key Challenges / Emerging Issues

- Recruitment, development, and retention of staff.
- Significant legislative changes have required the review and potential re-litigation of closed cases.
- Large-scale complex cases continue to drain resources, including:
  - *Operation Matador*: Largest and most violent gang case in County history.
  - *People v. Joseph James DeAngelo (Golden State Killer)*: Statewide serial murder case.
- Impacts to workloads and information technology infrastructure due to an increased volume of electronic discovery.
- Development and implementation of a new case management system, Electronic Child Abuse Reporting System (eSCARS), and electronic file-transfer protocol to streamline business processes and effectively share information with criminal justice partners.
## Summary

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td><strong>Operating</strong></td>
<td>$ 27,339,100</td>
</tr>
<tr>
<td><strong>Capital</strong></td>
<td>$ 610,000</td>
</tr>
<tr>
<td><strong>General Fund</strong></td>
<td>$ 14,302,800</td>
</tr>
<tr>
<td><strong>FTEs</strong></td>
<td>140.5</td>
</tr>
<tr>
<td><strong>Use of One-Time for Ongoing Operations</strong></td>
<td>$ 172,000; 0.6% of operating</td>
</tr>
<tr>
<td><strong>Service Level Reductions</strong></td>
<td>None</td>
</tr>
<tr>
<td><strong>Restoration Requests</strong></td>
<td>None</td>
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<tr>
<td><strong>Expansion Requests</strong></td>
<td>None</td>
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</tbody>
</table>
Capital Projects Detail

- **Case management system upgrade:** $550,000

  New case management system will replace our current 20+ year old system. Upgrade will provide improved technology for data entry and retrieval, create office-wide workflow efficiencies, allow for more detailed case reporting, and ensure that reporting requirements are met.
  - $400,000 in one-time General Fund allocation.
  - $150,000 in department one-time funds.

- **Digital storage system upgrades:** $60,000

  Storage needs exceed available space. Extending server warranties and purchasing an additional 10TB of server storage to maximize our investment, and extend the useful life of our existing digital storage system.
FY 2019-20 Source of Funds

- **Intergovernmental Revenue**
  - $9,280,500; 33%

- **Charges for Services**
  - $1,741,600; 6%

- **Miscellaneous Revenue**
  - $50,000; 0%

- **Other Financing Sources**
  - $52,600; 0%

- **Intrafund Expenditure Transfer (-)**
  - $489,000; 2%

- **Decreases to Fund Balances**
  - $1,779,600; 6%

- **General Fund Contribution**
  - $14,302,800; 51%

- **Fines, Forfeitures & Penalties**
  - $253,000; 1%
FY 2019-20 Use of Operating Funds

- **Criminal Prosecution**: $25,065,500, 90%
- **Administration & Support**: $1,840,100, 7%
- **Civil/Environmental Prosecution**: $433,500, 2%
- **Capital Assets**: $610,000, 2%
Staffing Summary
## Operating Revenue | 5-Year Summary

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015-16</td>
<td>$8.28</td>
</tr>
<tr>
<td>2016-17</td>
<td>$8.47</td>
</tr>
<tr>
<td>2017-18</td>
<td>$9.43</td>
</tr>
<tr>
<td>2018-19</td>
<td>$9.98</td>
</tr>
<tr>
<td>2019-20</td>
<td>$11.33</td>
</tr>
</tbody>
</table>

**District Attorney**  
FY 2019-20 BUDGET WORKSHOP
GFC | 5-Year Summary

<table>
<thead>
<tr>
<th>Year</th>
<th>2015-16 Adopted</th>
<th>2016-17 Adopted</th>
<th>2017-18 Adopted</th>
<th>2018-19 Adopted</th>
<th>2019-20 Recommended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount</td>
<td>$13.29</td>
<td>$13.97</td>
<td>$13.82</td>
<td>$13.89</td>
<td>$14.30</td>
</tr>
</tbody>
</table>
FY 2018-19 Anticipated Accomplishments

• Completed prosecution of the criminal case against Plains All American Pipeline, L.P. for the Refugio Oil Spill and finalized sentencing.
• Developed a vertical prosecution unit to combat illegal cannabis operations.
• Initiated a domestic violence investigations training program for law enforcement officers in an effort to prevent domestic violence homicides.
• Provided victim/investigative assistance to family members and survivors following the 2018 Borderline mass shooting event in Thousand Oaks.
• Facilitated creation of the Federal Human Trafficking Task Force Housing Subcommittee.
  • Addresses unmet needs of human trafficking survivors.
  • Subcommittee secured private funding to open first safe house in Santa Barbara County.
FY 2018-19 Anticipated Accomplishments

- Implemented **technology initiatives** to streamline business processes and effectively share information with our criminal justice partners.

- Continued to seek out **additional grant opportunities** to provide critical services to our constituents, and expanded our grant portfolio to 18 grants totaling $3 million in annual funding.

- **Recruited and onboarded** 19 full-time and extra-help employees, as well as 28 volunteer interns.
FY 2019-20 Objectives

• Begin prosecution of the unprecedented **Operation Matador** case.
• Collaborate with law enforcement partners to develop a coordinated **mass casualty event response plan**.
• Begin prosecution of the alleged **Golden State Killer** in order to secure justice for victims and their families.
• Enforce local ordinances by eliminating **unlicensed cannabis operations** in partnership with the Santa Barbara County Cannabis Enforcement Team.
• **Further develop the Civil/Environmental Unit** to strengthen Santa Barbara County’s enforcement of consumer and environmental laws.
• **Recruit, develop, and retain** staff.
• **Continue to utilize technology** to streamline business processes and effectively share information with our criminal justice partners.
Pursue truth and justice by employing the highest ethical standards in vigorously prosecuting the guilty, protecting the innocent, and preventing crime.
RENEW ‘22 | Additional Information

- **Case management system upgrade**: Final Contract & Data Review
  - Finalized contract negotiations.
  - Contract is expected to be executed this fiscal year.
  - Staff has completed extensive data review within the existing system to ensure successful data migration during implementation.

- **Electronic Suspected Child Abuse Reporting System (eSCARS): Application Development**
  - Initiated development of the eSCARS application in partnership with Yolo County District Attorney to better protect our community’s children.

- **Electronic file-sharing program**: South County Pilot
  - Improved method of transferring digital evidence to expedite discovery requests.
  - Partnered with the Sheriff’s Office on a successful South County pilot program.
• **Case management system upgrade:** *Implementation*
  - Establish a team of subject matter experts from each area or division within the District Attorney’s Office to ensure a successful migration to the new system.
  - Begin customization, data migration, and system testing.
  - Full implementation is expected to occur in Fiscal Year 2020-21.

• **Electronic Suspected Child Abuse Reporting System (eSCARS): Implementation**
  - Complete the application development process and customization to ensure the application meets our community’s specific needs.
  - Full implementation is expected to occur in Fiscal Year 2020-21.

• **Electronic file-sharing program:** *Program Expansion*
  - Expand the program to the North County Sheriff’s Office operational area following the successful South County pilot program.
  - Final phase will expand the use of electronic file-sharing to all local law enforcement partners.
## Performance Measures

<table>
<thead>
<tr>
<th>Description</th>
<th>2016-17 Actual</th>
<th>2017-18 Actual</th>
<th>2018-19 Est. Actual</th>
<th>2019-20 Recommended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent of newly filed misdemeanor cases disposed of at the arraignment stage to maximize court and criminal justice resources.</td>
<td>55%  6,428 / 11,745</td>
<td>61%  6,427 / 10,527</td>
<td>50%  5,040 / 10,176</td>
<td>55%  5,734 / 10,352</td>
</tr>
<tr>
<td>Percent of felony convictions for cases past the preliminary hearing stage to make effective use of judicial proceedings.</td>
<td>79%  280 / 353</td>
<td>79%  288 / 365</td>
<td>73%  250 / 344</td>
<td>76%  269 / 355</td>
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<tr>
<td>Percent of felony cases resolved before preliminary hearing, thus reducing jail population and number of court appearances.</td>
<td>65%  1,545 / 2,384</td>
<td>62%  1,363 / 2,199</td>
<td>53%  1,246 / 2,338</td>
<td>58%  1,305 / 2,269</td>
</tr>
</tbody>
</table>
# Performance Measures

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<tr>
<td>Percent of new Victims of Violent Crime claims verified and filed within 90 days of application thereby expediting reimbursements.</td>
<td>100% 620 / 620</td>
<td>100% 697 / 697</td>
<td>100% 590 / 590</td>
<td>100% 600 / 600</td>
</tr>
<tr>
<td>Percent of departmental Employee Performance Reviews (EPRs) completed by the due date.</td>
<td>90% 121 / 134</td>
<td>83% 108 / 130</td>
<td>79% 105 / 133</td>
<td>90% 126 / 141</td>
</tr>
</tbody>
</table>
FY 2019-20 Service Level Reductions

NONE
Summary

• Recruitment, development, and retention of staff.

• Significant legislative changes have required the review and potential re-litigation of closed cases.

• Large-scale complex cases continue to drain resources, including:
  • Operation Matador: Largest and most violent gang case in County history.
  • People v. Pierre Haobsh: Triple-homicide capital murder case.
  • People v. Joseph James DeAngelo (Golden State Killer): Statewide serial murder case.

• Impacts to workloads and information technology infrastructure due to an increased volume of electronic discovery.

• Development and implementation of a new case management system, Electronic Child Abuse Reporting System (eSCARS), and electronic file-transfer protocol to streamline business processes and effectively share information with criminal justice partners.
I’m finally the happiest, safest, and most carefree I’ve ever been... because of you. You showed me what it means to never give up. You made me believe in myself, my story, my integrity, and most importantly... You showed me how to believe and trust people again. I will never be able to repay you for giving me back my life. Thank you for fighting for girls like me.

Excerpt from a letter written by a human trafficking survivor to the assigned Deputy District Attorney.