**Budget & Staffing**

Operating $ 2,767,608  
Capital -  
FTEs 21.3

**SOURCE OF FUNDS**

General Fund Contribution 100%

**USE OF FUNDS**

- **Fifth District** 16%
- **Board General** 8%
- **Fourth District** 18%
- **First District** 19%
- **Third District** 21%
- **Second District** 18%

**STAFFING TREND**


**Board of Supervisors**

- **First District** 19%
- **Fourth District** 18%
- **Board General** 8%
- **Third District** 21%
- **Second District** 18%
- **Fifth District** 16%
**Use of Funds Summary**

### Operating Expenditures

<table>
<thead>
<tr>
<th>District</th>
<th>FY 10-11</th>
<th>FY 11-12</th>
<th>FY 12-13</th>
<th>FY 13-14</th>
</tr>
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<tbody>
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<td>492,428</td>
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<td>465,499</td>
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<td><strong>Expenditure Total</strong></td>
<td>2,600,541</td>
<td>2,850,715</td>
<td>2,767,608</td>
<td>2,890,479</td>
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</table>

### Non-Permanent

- **Extra Help**: 0.1

### Expenditure Total

- **Operating Expenditures**: 2,890,479
- **Other Financing Uses**: 2,603,578

### Source of Funds Summary

#### Departmental Revenues

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<tr>
<th>Revenue Total</th>
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<th>FY 12-13</th>
<th>FY 13-14</th>
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<td>General Fund Contribution</td>
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<td>2,850,715</td>
<td>2,767,608</td>
<td>2,890,479</td>
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<tr>
<td><strong>Department Total</strong></td>
<td>2,603,578</td>
<td>2,850,715</td>
<td>2,767,608</td>
<td>2,890,479</td>
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</tbody>
</table>

**Note:** The Proposed 2013-14 "General Fund Contribution" amount of $2,890,479 displayed in the summary table above includes a projected General Fund Contribution of $2,813,385 and a projected budget gap of $77,094.

**FTE Summary**

#### Permanent

<table>
<thead>
<tr>
<th>District</th>
<th>FY 10-11</th>
<th>FY 11-12</th>
<th>FY 12-13</th>
<th>FY 13-14</th>
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<td>21.3</td>
<td>21.5</td>
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</table>

#### Non-Permanent

- **Extra Help**: 0.1

**Total FTEs**: 21.0, 21.3, 21.5, 21.5

**Note:** FTE totals may not sum correctly due to rounding.
MISSION STATEMENT
Provide quality public services to the people of Santa Barbara County in response to their need for a safe, healthy, and sustainable environment; and to establish and maintain a workforce which reflects the diversity of the community.

Department Description

A five-member Board of Supervisors governs County services for a population of 425,840 residents. Each board member is elected for a four-year term and represents a geographic district. The position of Chairperson rotates annually among the five members. The Board generally convenes in regular session on three Tuesdays each month. Two of these meetings are held in Santa Barbara and one in Santa Maria. The Board sets policy for County departments, oversees a budget of over $800 million and adopts ordinances on local matters, as well as land use policies that affect unincorporated areas (areas outside of cities).

During 2011, the Board of Supervisors determined new district boundaries that met the obligation to equally balance the population among the districts based on the 2010 United States Census. The redistricting process resulted in districts that varied in population by just less than 1%. The new district boundaries became effective in September 2011. The descriptions below reflect the current district boundaries. These boundaries are extremely likely to be in effect until 2021.

The first supervisorial district includes the City of Carpinteria, portions of the City of Santa Barbara, and the unincorporated areas of Carpinteria Valley, Summerland, Montecito, Mission Canyon and the Cuyama Valley.

The second supervisorial district includes the unincorporated areas of the eastern Goleta Valley (and its foothills), and over 1/2 of the City of Goleta, including Goleta Old Town, portions of the City of Santa Barbara and the Channel Islands.

The third supervisorial district includes the cities of Solvang, Buellton, Guadalupe and a portion of the City of Goleta, as well as the unincorporated areas of the western Goleta Valley, the community of Isla Vista, the University of California at Santa Barbara, the Gaviota Coast, Vandenberg Air Force Base, the Santa Ynez, Lompoc and Los Alamos Valleys, and the communities of Santa Ynez, Ballard, Los Olivos, Los Alamos, Mission Hills, Mesa Oaks, Vandenberg Village, Tanglewood and Casmalia.

The fourth supervisorial district includes the City of Lompoc, the southwest portion of Los Alamos, the unincorporated community of Orcutt and portions of the Santa Maria Valley.

The fifth supervisorial district includes the rural areas of Garey, Sisquoc and Tepusquet as well as the City of Santa Maria.

BOARD OF SUPERVISORS
Department Summary (cont’d)

FY 2011-12 Anticipated Accomplishments and 2012-14 Objectives

FIRST DISTRICT

Constituent Services:

- Be accessible and responsive to constituent phone calls, letters and e-mails with a prompt, efficient and effective system.
- Promote and facilitate constituent involvement in First District issues and access to County government.
- Encourage community dialogue and consensus building through informational meetings and forums.
- Encourage diversity and increase opportunities for residents to represent First District on County Boards and Commissions.
- Continue to operate and staff a part-time Carpinteria office for constituent access throughout the First District.
- Continue to hold monthly office hours in the Cuyama Valley.
- Continue outreach and communication with the unincorporated Summerland, Montecito, Mission Canyon, Cuyama, and Ventucopa communities, as well as incorporated First District cities of Santa Barbara and Carpinteria.
- Continue relationships and partnerships with neighborhood and community associations.
- Foster active partnerships and outreach with the cities of Santa Barbara and Carpinteria, school district and special districts to achieve mutual goals.

FY 2011-12 Anticipated Accomplishments

- **Customer Service:** Continued implementation of an extensive restructuring of the County’s culture to make customer service a major focus of County government including continued Planning and Development Department process reforms.
- **Public Safety:** Continued working with the Sheriff Department to focus front line law enforcement services to address community concerns. Continued to develop community partnerships and increased disaster preparedness planning countywide, including the continuation of Community Emergency Response Team (C.E.R.T.) training. Continued work with multiple jurisdictions and community stakeholders to address youth violence issues in our communities through service on the South Coast Gang Task Force. Served on a Board subcommittee focused on restoring a countywide truancy program. Supported a successful grant application to secure state resources for construction of a North County jail.
**Addressing Regional Transportation Issues**: Continued to work with all stakeholders regionally to address our transportation challenges by working to implement Measure A and fund the 101 In Motion recommendations of “a lane and a train.” Continued construction on the first phase of Highway 101 widening and began construction of phase two. Worked to secure additional state and federal funding for the final phases of the widening and partnered on design and public outreach for the project. Continued to work with multiple stakeholders to establish commuter rail service between Ventura and Santa Barbara Counties, beginning with the design and environmental review process for Ortega siding replacement. Continued to support Transportation Demand Management (TDM) efforts.

**Safe Routes to School**: Continued partnership between County government, schools in unincorporated First District communities (Montecito Union, Cold Springs, Summerland), area residents, and parents to work to ensure safe access for children walking to school and other pedestrians in our community. Completed construction of a decomposed granite path along San Ysidro Road leading to Montecito Union School. Completed design and environmental review and began construction of shoulder and drainage enhancements to improve the walking path at the corner of Cold Springs Road and Highway 192, on Eucalyptus Hill Road just south of Sycamore Canyon Road, and along Paso Robles Drive.

**Transportation Projects**: Continued to work with the Santa Barbara County Association of Governments (SBCAG), Caltrans and First District municipalities to advance the planning and implementation of transportation projects that address road and highway safety, congestion and infrastructure needs.
- Summerland Parking and Circulation Plan: Began construction on final phase of improvements.
- Road Maintenance: Continued implementation of corrective and preventive road maintenance program on First District roads.
- Began construction of Gibraltar Road and Tunnel Road storm damage repairs.

**Santa Claus Lane Beach Access and Business District Improvements**: Worked with stakeholders to finalize the design and identify a permitting path for a railroad crossing and related improvements to facilitate safe and convenient beach access in the Santa Claus Lane area and continue to work to secure funding to construct the project. Reached tentative agreement on a partnership with Caltrans to use portions of Caltrans property for beach access parking. Continued to partner with business owners to design and identify funding for parking, circulation, and streetscape improvements. Held community meeting with stakeholders to receive feedback on preliminary design of project.

**Fire Fuels Management**: Partnered with the Fire Department and community groups to enhance vegetation management policies and efforts and secure additional funding for balanced brush clearance efforts that incorporate best practices including adoption of the Mission Canyon Community Wildfire Protection Plan which can be used as a template for other community wildfire protection plans.

**Tea and Jesusita Fire Rebuilding Efforts**: Continued to provide support and permit streamlining to Tea and Jesusita Fire victims as they work to rebuild their homes and recover from other impacts of the fire.

**Blue Ribbon Budget Task Force**: Continued to work to implement select recommendations of the Blue Ribbon Budget Task Force.

**Pension Reform**: Worked with employee groups to implement recommendations of the County Retirement Program Alternatives Advisory Commission including establishing a two tier retirement system for the majority of the County workforce, employees paying a greater share of retirement costs, and using an average of the last three years of salary to calculate retirement instead of only the last year.

**Local Business and Jobs**: Continued to work to implement programs that provide a preference for local businesses and workers in contracting with the County to provide goods and services.

**Youth Jobs Initiative**: Continued supporting the County Youth Corps to provide local at-risk youth with job skills training, educational opportunities, and community service involvement. Participated with stakeholders in forming the Friends of the Youth Corps which has started a process to build a sustainable business plan and establish self-sustaining funding sources and includes applying to become a “certified local youth corps” to enable eligibility for bottle bill funding.

**Promoting Sustainability**: Continued supporting the County’s Climate Action Plan and organized a successful effort to host a climate adaptation roundtable with tri-county region stakeholders to share information and collaborate on approaches to climate adaptation planning. Launched the modified emPower SBC program to provide incentives for businesses and homeowners to implement energy efficiency upgrades including investments in solar energy systems.

**Solid Waste**: As a member of the Multi-Jurisdictional Solid Waste Task Force and the Conversion Technology Study Group, continued to pursue environmentally sustainable waste management practices for the entire County. Selected a vendor for the proposed conversion technology facility and initiated the environmental review for the project. Continued partnerships with all cities within the County to reduce carbon emissions from our community through our recycling efforts and improved solid waste and waste water management practices.

**Mission Canyon Community Plan Update**: Continued work on Community Plan Update and Residential Parking Strategy.

**Summerland Community Plan Update**: Continued work on Community Plan Update and Residential and Commercial Design Guidelines.

**Promote Regional Planning and Collaboration**: Met with representatives from the Cities of Carpinteria and Santa Barbara to identify projects of mutual interest and identify strategies to enhance collaboration in the effort to meet mutual goals.
• **Flood Control Improvements**: Continued to work to secure funding and implement measures to construct the lower Mission Creek Flood Control Project. Worked to secure $1.7 million in State Department of Fish and Game funding that will complete fish passage barriers on Lower Mission Creek and maintain high water flow capacity.

• **Water Quality/Watershed Planning**: Continued to serve as Co-Chair of the Santa Barbara County Task Force of the Southern California Wetlands Recovery Project to work with regional stakeholders to share information and enhance collaboration on efforts to improve watershed planning efforts. Continued to work with County staff and community stakeholders on the County Storm Water Management Plan. Worked to ensure there is sufficient funding for year-round water quality monitoring to inform the public on water quality at local beaches.

• **Pesticide/Herbicide Reduction**: Continued leadership of the Integrated Pest Management (IPM) Working Group as it worked with stakeholders to identify ways that we can further reduce the use of pesticides and herbicides in County Parks, Roads, and Flood Control facilities and the South Coast as a whole. Continued to update website and expand public outreach to share information on IPM programs with the broader community and to model best practices.

• **Senior Issues**: Continued serving as Co-Chair of the Santa Barbara County Adult and Aging Network. Partnered to initiate the effort to develop the Everyone Matters Senior Advocacy Media Campaign. Advocated for the federal reauthorization of the Older Americans Act through the County Legislative platform.

• **Children’s Dental Health**: Continued to support efforts to increase access to dental care for children in Santa Barbara County.

• **Children’s Health Initiative**: Maintained the existing level of funding for the multi-year effort to provide health insurance to uninsured children in Santa Barbara County.

• **First 5, Children and Families Commission**: As a Commissioner, continued to implement the First Five Strategic Plan through focusing on the comprehensive needs of children 0-5 years of age and their families in targeted communities and through Community Resource Centers.

• **Enhancement of County Services Provided in Carpinteria Community**: Continued weekly satellite office hours at the First District Office located at the Carpinteria Children’s Project at Main. Worked with the Department of Social Services, Juvenile Probation and the District Attorney’s Office to provide additional County services to Carpinteria residents onsite at the Main Center. Worked with partner agencies to promote the mission of the Children’s Project. Collaborated with Girls Inc. of Carpinteria and the United Way of Santa Barbara County to continue to fund the Fun in the Sun summer program to enhance educational opportunities for at-risk youth. Collaborated with the City of Carpinteria to improve communication and coordinate services to more efficiently and effectively meet the needs of Carpinteria Valley residents.

• **Homeless Services**: Worked in collaboration with community stakeholders to reopen the Bridgehouse Shelter in Lompoc. Worked to ensure that the County led efforts to facilitate the receipt of $1.5 million in federal funds for partner agencies for homeless services and homelessness prevention programs, and provide local funding to emergency shelters and warming centers located throughout the County. Office staff participated in the homeless vulnerability index count to identify the most vulnerable homeless individuals and prioritize them for supportive housing.

• **Housing**: Continued participation as a member of the South Coast Affordable Housing Task Force. Continued a partnership with the City of Carpinteria to achieve regional affordable housing goals including providing federal funding on behalf of the County and the City to the Dahlia Court Expansion Project to develop 33 units of affordable housing which is expected to be constructed by the summer of 2013 and occupied by September 2013.

• **Poverty**: Sponsored the County Poverty Initiative which is a collaborative effort with the Santa Barbara Foundation and County Social Services to conduct an inventory of services, gaps analysis for programs serving our communities most vulnerable residents. The initiative will provide a recommendation on how to enhance efficiencies and improve the effectiveness of the current delivery systems.

• **Underrepresented Communities**: Encouraged civic engagement within underrepresented communities and fostered open dialogue for accessible, responsive and effective constituent service delivery by the County. Hosted meetings with leaders of a diverse range of constituent groups and County executives focused on improving services and community partnerships.

• **Agriculture**: Continued to promote efforts to maintain agricultural viability throughout the County including supporting efforts of Carpinteria Valley flower growers to establish a consolidated shipping center in order for local flower growers to remain competitive despite the pressures associated with imported flowers.

• **Gaviota Coast**: Continued to support initiatives to secure the preservation of open space and agriculture on the Gaviota Coast.

• **National Association of Counties (NACo) and Legislative Advocacy**: Continued to represent Santa Barbara County’s interests on federal policy issues through service as the County’s NACo representative, Chair of the NACo Environment, Energy, and Land Use Committee, NACo Board member, and member of the NACo Green Government Advisory Board. Continued service on the Legislative Program Committee to enhance our County’s legislative platform and priorities. Continued to work with the County’s federal and state advocates to support the County’s legislative priorities in Washington and Sacramento.

• **Environmental Protection Agency (EPA) Local Government Advisory Board (LGAC)**: As an appointed member of the GAC, served as a representative on the national board which focuses on environmental interests and other issues related to the North American Agreement
on Environmental Cooperation. Advised EPA Administrator and Environmental Ministers on effective strategies for local implementation of environmental protection policies throughout the United States, Canada and Mexico.

2012-14 Objectives

(Note: The projects and priorities listed below are not in any priority order and may be impacted by the effects of the global financial downturn, the state budget crisis, related legislative actions, and local revenue shortfalls.)

- **Customer Service**: Continue implementing an extensive restructuring of the County’s culture to make customer service a major focus of County government including the continued implementation of the Leadership Program for County executives and managers to promote enhanced accountability and performance.

- **Pension Reform**: Continue to work with County employees to implement select recommendations of the County Retirement Program Alternatives Advisory Commission.

- **Public Safety**: Continue working with the Sheriff Department to focus front line law enforcement services to address community concerns. Continue to develop community partnerships and increased disaster preparedness planning countywide, including the continuation of Community Emergency Response Team (C.E.R.T.) training. Continue work with multiple jurisdictions and community stakeholders to address youth violence issues in our communities through service on the South Coast Gang Task Force.

- **Truancy**: Implement the recommendations of the Truancy Subcommittee regarding reestablishing a countywide truancy program in order to keep children in school and reduce youth violence.

- **Youth Jobs Initiative**: Work to bring certification to the Santa Barbara County Youth Corps and secure long-term sustainable funding for this program. Participate with community stakeholders to develop a business plan and strategic plan to meet the needs of County youth.

- **Addressing Regional Transportation Issues**: Continue to work with all stakeholders regionally to address our transportation challenges by continuing to work to implement Measure A and fund the 101 In Motion recommendations of “a lane and a train.” Complete construction on the first phase of Highway 101 widening and continue construction of phase two. Work to secure additional state and federal funding for the final phases of the widening and partner on finalizing design and conducting public outreach for the project. Continue to work with Metrolink and Union Pacific to establish commuter rail service between Ventura and Santa Barbara Counties while moving forward with siding improvements to the rail corridor. Continue to support Transportation Demand Management (TDM) efforts.

- **Transportation Projects**: Continue to work with SBCAG, Caltrans, First District municipalities and residents to advance the planning and implementation of transportation projects that address road and highway safety, congestion and infrastructure needs and concerns.

- **Summerland Parking and Circulation Plan**: Complete construction on the final phase of improvements.

- **Road Maintenance**: Continue implementation of corrective and preventive road maintenance program on First District roads.

- **Santa Claus Lane Beach Access and Business District Improvements**: Work with stakeholders to finalize the design and begin the Public Utilities Commission (PUC) permitting process for a railroad crossing and related improvements to facilitate safe and convenient beach access in the Santa Claus Lane area and continue to work to secure funding to construct the project. Continue to partner with business owners to finalize design and identify funding for parking, circulation, and streetscape improvements.

- **Franklin Trail**: Work with stakeholders to complete the first segment of the Franklin Trail and open it for public use.

- **Safe Routes to School**: Continue partnerships between County government, schools in unincorporated First District communities (Montecito Union, Cold Springs, Summerland, Cuyama), area residents and parents to work to ensure safe access for children walking to school in our community. Complete construction of shoulder and drainage enhancements to improve the walking path at the corner of Cold Springs Road and Highway 192, on Eucalyptus Hill Road just south of Sycamore Canyon Road, and along Paso Robles Drive near Cold Springs School. Work with schools to identify needed enhancements and potential new projects.

- **Children’s Health Initiative**: Maintain the current level of funding for the multi-year effort to provide health insurance to uninsured children in Santa Barbara County.

- **Poverty**: Work to implement recommendations from the Poverty Initiative. Collaborate with other government agencies, the non-profit community and other stakeholders to enhance service delivery, efficiency and coordination of programs and efforts that are provided to vulnerable residents.

- **First 5, Children and Families Commission**: As a Commissioner, continue to implement and update the First Five Strategic Plan focusing on the comprehensive needs of children 0-5 years of age and their families in targeted communities.

- **Senior Issues**: Continue serving as co-chair of the County Adult Aging Network. Collaborate with community stakeholders to finalize and implement the “Everyone Matters” media campaign to bring attention to the needs of seniors and offer volunteer opportunities and strategies for addressing them.

- **Fire Fuels Management**: Partner with the Fire Department and community groups to enhance vegetation management policies and efforts and secure additional funding for balanced brush clearance efforts that incorporate best practices including continued implementation of the Mission Canyon Community Wildfire Protection Plan.

- **Promoting Sustainability**: Continue working with multiple stakeholders to promote alternative energy efforts and climate adaptation planning. Monitor any federal changes to
Project Assessed Clean Energy (PACE) regulations that may enable enhanced local opportunities to promote further investment in solar and other energy efficiency improvements for homeowners and businesses. Centralize and improve coordination of County Sustainability Team efforts.

- **Solid Waste:** As a member of the Multi-Jurisdictional Solid Waste Task Force and the Conversion Technology Study Group, continue to pursue environmentally sustainable waste management practices for the entire County. Continue environmental review on the proposed conversion technology facility. Continue our partnerships with all cities within the County to reduce carbon emissions from our community through our recycling efforts and improved solid waste and waste water management practices.

- **Flood Control Improvements:** Continue work to secure additional funding for construction of the Lower Mission Creek Flood Control Project. Continue annual flood control facility maintenance efforts.

- **Water Quality/Watershed Planning:** Continue working to implement the County Storm Water Management Plan. Collaborate with community stakeholders to identify and implement responses to changes in state and/or federal law that are expected to occur. Advocate for continued funding for water quality testing at local beaches. Serve another year as co-chair of the Santa Barbara County Task Force of the Southern California Wetlands Recovery Task Force. Continue to explore the concept of a plastic bag ban.

- **Pesticide/Herbicide Reduction:** Continue leadership of the Integrated Pest Management (IPM) Working Group as it works with stakeholders to identify ways that we can further reduce the use of pesticides and herbicides in County Parks, Roads, and Flood Control facilities and the South Coast as a whole. Continue to expand public outreach to share information on IPM programs with the broader community. Work to enhance educational support for implementation of IPM efforts within County departments and partner agencies.

- **Enhancement of County Services Provided in Carpinteria Community:** Continue weekly office hours at the satellite First District Carpinteria office. Work with the School District and other agencies to promote the programs and enhance County services located at the Children’s Project at Main. Work with the City of Carpinteria to enhance collaboration on issues of mutual interest. Continue to support Fun in the Sun programming at Girls Inc. of Carpinteria.

- **Cuyama Valley:** Continue monthly satellite office hours in the New Cuyama and Ventucopa communities. Collaborate with state, federal and intergovernmental agencies to increase public safety and address community concerns. Work with County departments, School District, local non-profit organizations, service clubs and local businesses to maintain and enhance essential services to the community. Support special districts with information, ongoing communication and partnership opportunities. Support building of Cuyama Community Center and collaborate with private and public partners to enhance broadband access in order to improve communication, enhance public safety and give Valley residents greater access to information technology.

- **Underrepresented Communities:** Encourage civic engagement within underrepresented communities and foster open dialogue for accessible, responsive and effective constituent service delivery by the County.

- **Mission Canyon Community Plan Update:** Consider final adoption of the Community Plan Update and Residential Parking Strategy and begin implementation of the recommendations contained therein.

- **Summerland Community Plan Update:** Consider final adoption of the Community Plan update and Residential and Commercial Design Guidelines.

- **Promote Regional Planning and Collaboration:** Partner with elected officials from cities within the County to focus on regional planning and enhance communication and collaboration on a range of projects of mutual interest. Collaborate with Santa Barbara City, school districts and local community stakeholders to ensure access to local government representation and effective delivery of public services in the Eastside and Westside neighborhoods of the City.

- **Homeless Services:** Continue efforts to secure federal resources to support local efforts and plans for supportive housing, transitional shelters, warming centers and other essential services.

- **Housing:** Continue to advocate for local control of land use decisions. Continue serving on the South Coast Affordable Housing Task Force and collaborate on multifaceted efforts to address housing needs in our region. Partner with other agencies, community organizations and other stakeholders to identify and advocate for funding sources to replace loss of Redevelopment Agency funding.

- **Blue Ribbon Budget Task Force:** Continue to work to implement select recommendations of the Blue Ribbon Budget Task Force.

- **Local Business and Jobs:** Continue to work to implement programs that provide a preference for local businesses and workers in contracting with the County to provide goods and services.

- **Agriculture:** Continue to explore opportunities to maintain agricultural viability throughout the County including support for agriculture in the Carpinteria and Cuyama Valleys.

- **Gaviota Coast:** Continue to support initiatives to secure the preservation of open space and agriculture on the Gaviota Coast including planning for the California Coastal Trail segments through the region.

- **National Association of Counties (NACo) and Legislative Advocacy:** Continue to represent Santa Barbara County’s interests in federal policy issues through service as the County’s NACo representative, Chair of the NACo Environment, Energy, and Land Use Committee, NACo Board member and member of the NACo Green Government Advisory Board. Continue service on the Legislative Program Committee to enhance our County’s legislative platform and priorities. Continue to work with the County’s federal and state advocates to support County legislative priorities in Washington and Sacramento.
EPA Local Government Advisory Board (LGAC): As the appointed LGAC member and Chair of LGAC’s Air, Climate & Energy Workgroup, advise US EPA Administrator on streamlining federal policy making for more efficient and practical local government implementation strategies.

EPA Government Advisory Board (GAC): As an appointed member of the GAC, serve as a representative on the national board which focuses on environmental interests and other issues related to the North American Agreement on Environmental Cooperation. Advise EPA Administrator and Environmental Ministers on effective strategies for local implementation of environmental protection policies throughout the United States, Canada and Mexico.

SECOND DISTRICT

Supervisor Wolf is committed to serving her constituents in the Second District by:

- responding to constituent concerns;
- cultivating a healthy and sustainable community;
- protecting the diversity and vitality of our neighborhoods;
- supporting public safety and disaster planning;
- encouraging environmental awareness and enhancing our agricultural resources;
- fostering regional cooperation and collaboration;
- enhancing educational, recreational and creative opportunities for youth; and addressing the needs of the most vulnerable members of the community;
- advocating for a transparent budget process.

Constituent Services:

- Respond to constituent concerns quickly and efficiently.
- Publish quarterly E-Newsletter to communicate with Second District constituents on issues of concern inviting participation and response.
- Continue, and advance, relationships and partnerships with neighborhood and community associations.
- Continue to hold office hours to connect with and hear from constituents, including constituents new to the Second District after the redistricting process was complete.
- Continue to hold meetings with neighborhood, senior citizen, environmental, agricultural, educational and social justice groups on issues of importance in the Second District and throughout the County.

- Encourage community participation in public meetings.
- Meet frequently with individual constituents on emerging issues.
- Appoint new members to Boards and Commissions with an emphasis on expertise and diversity.
- Update website and Facebook page to provide important Second District information to constituents.

FY 2011-12 Anticipated Accomplishments

Parks (Community Services Department)

- Continued to monitor Goleta Beach 2.0 process as it approached the environmental review phase.
- Worked with the County Executive and Auditor offices to ensure that County Service Area (CSA) 3 monies paid by Second District residents were appropriately spent enhancing Park services and medians within the Second District.
- Supported continued improvements and maintenance at Arroyo Burro Beach County Park.
- Worked with Parks to develop and publish an Interim Management Plan for the San Marcos Foothill Preserve.
- Worked with Parks to increase signage at South County dog parks to enhance park enjoyment for all users.
- Worked with Parks to ensure that the first Goleta Beach Triathlon was a success and that normal park usage was not impeded.
- Participated in the annual Coastal Cleanup Day at Goleta Beach.

Environmental Issues

- Closely monitored and voted to protect our coastline on significant coastal projects.
- Supported and advocated for the installation of 1 megawatt of solar panels on the County’s Calle Real campus to power the Santa Barbara County Jail operations.
- Supported channel improvements for the San Jose Creek in the City of Goleta.
- Supported initiation of environmental review for a Conversion Technology program that would enhance recycling services in Santa Barbara County.
- Voted in favor of an oil pipeline that ended oil barging off the Santa Barbara County coastline.
Public Health and Safety
- Along with 5th District Supervisor Lavagnino, co-chaired the Air Operations ad hoc Subcommittee that ultimately enhanced air operations services while saving money in the Fire and Sheriff Departments by merging aviation units.
- Worked with 3rd District Supervisor Farr, Caltrans, California Highway Patrol (CHP) and Santa Barbara County Association of Governments (SBCAG) to pass a resolution seeking to reduce truck travel on Highway 154. Also supported and advocated for further safety measures on Highway 154, including a ban on hazardous materials on the highway.
- As the Board of Supervisors liaison to the Corrections Partnership, worked to develop an Assembly Bill (AB) 109 implementation plan and attended a Corrections Innovations Conference in Sacramento with County Law Enforcement and Probation staff.
- Toured the County Jail with the Sheriff.
- Continued to work with Traffic Solutions to provide safe routes to school, including a walking path at San Marcos/Cathedral Oaks Road and crosswalk improvements on Hope Avenue.
- Advocated to protect the budgets of departments that provide basic social safety net services such as Alcohol, Drug and Mental Health Services, Public Health, Child Support Services and Social Services.
- Served and participated as Co-Chair of the County/City South Coast Gang Task Force.
- Via role on Juvenile Justice Coordinating Council and Blue Ribbon Commission on Foster Youth, advocated for increased communication and collaboration among agencies and individuals working with at-risk and delinquent youth.
- Supported and advocated for Community Emergency Response Team (CERT) training for Second District community members and County employees.
- Supported bike path improvements throughout the Second District, including solar lighting along the Maria Ygnacio Creek bike path.
- Appeared in an “Aware and Prepare” video to discuss successes of the public/private partnership in building the Emergency Operations Center (EOC).
- Supported a ban on marijuana dispensaries in the County.
- Worked with the Public Health Department to support Hands Only CPR training.
- Attended a Summit on Homelessness.
- Participated in a Child Welfare Services Self-Assessment Community Input Session.
- Was re-appointed as the Board of Supervisors representative to CenCal Health.
- Provided funding to the Foodbank of Santa Barbara County for their Thanksgiving turkey drive.

Community Outreach
- Appointed new members to several County Boards and Commissions.
- Maintained relationships and awareness of issues with the neighboring cities of Santa Barbara, Goleta and unincorporated communities.
- Continued to host ongoing “Second District Student Art Gallery” in the office.
- Conducted frequent visits to elementary, junior and senior high schools in the Second District to speak to classes, youth groups and at special functions.
- Published a newsletter updating constituents on news in the Second District and throughout Santa Barbara County.
- Attended and participated in the THRIVE Westside “Westside Action Summit” and helped identify ways to improve Santa Barbara’s Westside community.
- Attended and spoke at a “Bridges out of Poverty” public meeting in Lompoc.
- Reached out to new constituents following the redistricting process.

Roads
- Continued to work with Public Works and Second District Representatives to plan for next year’s RdMAP to improve roadways in the Second District.
- Worked collaboratively with Public Works and the Santa Barbara County Association of Governments (SBCAG) to:
  - Repair sidewalks and streets and replace trees on several streets throughout the Second District.
  - Continue to implement a preventative road maintenance program for Second District roads.
- Advocated successfully for continued Americans with Disabilities Act (ADA) improvements in the 2nd District.
- Continued to support Hollister Avenue Median enhancement.

Economic Development
- Convened a South Coast Business Forum with local business leaders and elected officials encouraging economic development in Santa Barbara County.
- Supported efforts of emPowerSBC and spoke at a community forum in Goleta encouraging home energy-saving improvements through public-private partnerships.
Planning
- Closely monitored progress of the Eastern Goleta Valley Community Plan and led the Board of Supervisors in approving the plan to be studied for Environmental Review.
- Continued to support development of the Climate Action Strategy

Other
- Actively participated in the hiring of a new Community Services Department Director.
- Participated in state and nationwide advocacy for county government via the National Association of Counties (NACO) and the California State Association of Counties (CSAC).
- Participated in a University of California at Santa Barbara (UCSB) Alumni in Government panel.
- Monitored the implementation and kick-off of the emPowerSBC program.
- Initiated the transfer of reprographic equipment to the Probation Department for a new vocational training program for the Los Prietos Boys Camp.
- Attended the CSAC annual meeting in San Francisco, California.
- Attended a Santa Barbara County Employees Retirement System (SBCERS) retreat and gained further understanding of retirement systems.
- Served as Chair of the KIDS Network and was involved in the strategic plan update sub-committee.
- Assisted in the planning of the Countywide Foster Care Summit.

Boards and Commissions
- Represented the constituents of the Second District and Santa Barbara County on a variety of county boards and commissions, including:
  - Air Pollution Control District (APCD);
  - Aviation Ad Hoc Subcommittee;
  - Beach Erosion Authority for Clean Oceans and Nourishment (BEACON);
  - California State Association of Counties (CSAC);
  - CalVans;
  - CenCal Health;
  - Cities-County Joint Affordable Housing Task Group;
  - Debt Advisory Committee;
  - First Five Children and Families Commission;
  - South Coast Gang Task Force

2012-14 Objectives
- Continue to monitor the progress of the Eastern Goleta Valley Community Plan as it moves into the environmental review phase.
- Work to enhance existing and to establish new partnerships for disaster preparedness planning among public agencies and within the community, including the expansion of Community Emergency Response Team (C.E.R.T.) training.
- Work with Public Works staff and neighborhood groups to secure funding and landscape expertise to improve appearance of medians and other public spaces within the unincorporated Second District.
- Continue to monitor the progress of the San Marcos Foothills Park Management Plan.
- Support public-private partnership programs such as emPowerSBC, designed to bring green jobs while providing home and business owners with finance tools to retrofit their homes and businesses.
- Work closely with the Parks Department and the Goleta Beach ad hoc “GB2” committee to present a proposal to the Board of Supervisors (BOS), and ultimately to the Coastal Commission, to address erosion issues while also enhancing recreational opportunities at Goleta Beach.
- Continue to promote prevention strategies to encourage women’s heart health.
- Continue to support outreach and efficiency efforts within Animal Services, including low-cost spay/neuter efforts and adoption outreach to decrease numbers of animals in shelters.
- Meet and encourage partnerships with, and among, individuals and organizations (public, private and educational) committed to expanding and enhancing recreational, cultural and educational opportunities for youth and adolescents.
- Continue displaying school student art in the Second District Student Art Gallery.
Monitor progress on the State Street /Hollister Avenue Corridor Improvement Plan.
Continue to advocate for the rights of our County’s most vulnerable constituents.
Consider new and innovative constituent outreach efforts.

THIRD DISTRICT

The Third District Supervisor’s office works for you by:

- Being accessible and responsive to hundreds of constituent phone calls, letters and e-mails each week in a prompt, efficient and effective way. With newly redistricted boundaries taking effect in the Third District in September 2011, efforts to reach out to these new constituent areas has been a priority.
- Encouraging collaborative relationships with the communities of Santa Ynez, Ballard, Los Olivos, Vandenberg Village, Mesa Oaks, Mission Hills, Los Alamos, Isla Vista and Guadalupe.
- Making government accessible to all constituents by appointing diverse Third District commissioners to the various commissions and boards that advise the Board of Supervisors.
- Encouraging community dialogue and consensus building among stakeholders in the Third District.
- Continuing to operate and staff offices in the Santa Ynez Valley and Santa Barbara.
- Regularly holding office hours in Isla Vista, Vandenberg Village, Mesa Oaks, Mission Hills and Guadalupe.
- Fostering relationships and partnerships with neighborhood and community associations.
- Holding regular community meetings and gatherings to provide information to and receive feedback from constituents in Los Alamos, Santa Ynez Valley, Isla Vista, Lompoc Valley, and Guadalupe.
- Collaborating with the municipalities of Goleta, Buellton, Solvang and Guadalupe on issues important to the community.
- Promoting efficiency, transparency and accountability in County government.
- Participating in countywide forums concerning regional health and safety issues, such as the Multi-Jurisdictional Solid Waste Task Force, Santa Barbara County Association of Governments (SBCAG), Local Agency Formation Commission (LAFCO), Santa Barbara County Air Pollution Control District Board (APCD), Adult and Aging Network and others.

BOARD OF SUPERVISORS
Department Summary (cont’d)

Policy Goals
- Preserve public safety and make sure resources are prioritized to keep our community safe
- Promote fiscal responsibility so that we are using public resources efficiently and effectively
- Protect safety net services for our most vulnerable community members
- Provide timely, responsive and professional constituent service that responds to issues important to constituents
- Plan for the future by encouraging strong neighborhood and environmental planning

FY 2011-12 Anticipated Accomplishments

Public Safety:
- Successfully advocated for increased roadway safety improvements on Highway 154 including increased California Highway Patrol enforcement, specific enforcement for larger capacity hauling trucks, better signage and rumble strips.
- Initiated and implemented with the California Highway Patrol a hazardous materials ban on Highway 154.
- Co-chaired the SBCAG Truck Safety Committee to address safety issues on Highway 154.
- Participated in the Aware and Prepare public awareness campaign to educate the public about emergency preparedness.
- Spoke at the University of California at Santa Barbara (UCSB) Emergency Managers Conference.
- Led efforts to investigate the impacts of Hydraulic Fracturing (fracking) in Los Alamos and established a local regulatory path for fracking proposals.

Fiscal Responsibility:
- Worked with County departments to close a $72 million budget deficit and worked with employee unions on contract concessions.
- Initiated a countywide “Hiring Freeze” to give the County Executive Officer more oversight of departmental hiring considerations.
- Supported public pension reform and established a two-tier retirement system that balances the commitment to current employees and plans for long-term pension stability.
- Continue to assess and restructure, when necessary, Santa Barbara County government to promote an efficient, constituent-oriented, and cost effective departmental process while promoting transparency and accountability.
• Promoted fiscal responsibility and, to the extent possible, kept proposed budget cuts as far from front line services as possible.
• Support maintaining agricultural viability in the Third District and throughout the County and continue to advocate for State and County funding for the Williamson Act.
• Attended the Northern Santa Barbara County Economic Assessment and Forecast events.
• Attended a UCSB Research Briefing regarding technology start-up businesses to build countywide relationships.
• Continued to regularly participate in events sponsored by the Solvang, Buellton and Goleta Chambers of Commerce.
• Worked closely and collaboratively with the City Councils and staff of Goleta, Solvang, Buellton and Guadalupe.

Vulnerable Populations:
• Chaired the Adult and Aging Network and lead meetings regularly to share information and explore options for collaboration and development of new partnerships in the care of, and advocacy for, the adult aging population; and visited with seniors at independent and assisted living facilities in the Third District.
• Served as Co-chair of the South Coast Homeless Advisory Committee and Board Member of the Ten-Year Plan to End Homelessness.
• Worked to implement the Ten-Year Plan to End Chronic Homelessness in conjunction with other local, state and federal agencies. Continue to engage stakeholders and County agencies to improve and enhance County services provided to the homeless.
• Worked to secure funding for a jail taxi ride project to ensure that homeless individuals released at night during hours when bus service is not available are able to return to an urban area safely.
• Visited the Isla Vista Elementary School Healthy Pantry program run by the Foodbank of Santa Barbara County.
• Collaborated with the Isla Vista and Guadalupe THRIVE projects to support the effort to help children from low-income, mostly Latino families achieve academic success.

Constituent Concerns:
• Focused County staff efforts and resources to open the Guadalupe Dunes Road on an expedient timeline.
• Regularly hold meetings with business, neighborhood, environmental, agricultural, educational, social justice, and public health and welfare groups on issues of importance in the Third District and throughout the County.
• Worked with the Public Works Department to address fence, street trees and sidewalk repairs in Vandenberg Village, most notably by helping to initiate removal of diseased and dangerous pine trees on Clubhouse Road.
• Supported all of the libraries in the district, particularly the Solvang Friends of the Library on their expansion plan. Also strengthened financial stability and visibility of the County-wide Library system, and provided leadership to constituents interested in improvements to Third District libraries.
• Continued implementation of corrective and preventive road maintenance programs on Third District roads.
• Moved forward with replacement of the bridge for Jalama Road.
• Worked with County departments, including Public Works and Planning & Development, to help facilitate meetings with constituents on a wide array of issues.
• Continued to investigate planning options for Los Olivos Wastewater Treatment.
• Staff will continue to participate in public outreach with numerous community directed committees, programs and UCSB organizations.
• Continue to work with SBCAG to advance the planning and implementation of transportation projects that address road and highway safety, public transit, congestion and infrastructure needs, and pedestrian and bicycle safety.
• The Third District continues to seek fair and equitable agreements between the County of Santa Barbara and the Chumash tribal government.
• Continue communication and outreach through community forums and participation with neighborhood associations and business partners.
• Continue to work towards solutions for the preservation of Goleta Beach and the Gaviota Coast.
• Oversee the implementation of goals and policies of the Isla Vista Master Plan.
• Spoke at the Goleta Chamber of Commerce Legislative Summit about County priorities and challenges in this fiscal climate.
• Discussed options for undergrounding utilities in Ballard.
• Advocated for opening the Vandenberg Village postal annex at the Vandenberg Village Shopping Center and for keeping the Casmalia post office open.

Planning for the Future:
• Convened the Gaviota General Plan Advisory Committee (GavPAC) to provide an updated policy framework that is reflective and responsive to current community norms and values as well as trends and conditions by protecting Gaviota’s unique characteristics and rural integrity.
• Continued to protect the rural nature of the lands surrounding the Lompoc Valley, the Santa Ynez Valley, Los Alamos Valley and Goleta Valley while enhancing the public health, safety, and transportation infrastructure upon which these communities depend.
- Adopted the Los Alamos Community Plan with the goal of revitalizing the downtown core.
- Water Quality/Watershed Planning: Established Third District participation in the Santa Barbara County Wetlands Task Force to develop communication among various stakeholders and identify potential opportunities to improve water quality and the health of local watersheds.
- Continued with the final design and right-of-way phases for the replacement of the Jonata Park Road Bridge.
- As the Co-Chair of the Multi-Jurisdictional Solid Waste Task Force, continued to work to develop a comprehensive solid waste strategy for Santa Barbara County. Continue partnership with the City of Santa Barbara to consider the recommendations included in the consultant’s analysis of a potential conversion technology facility for the South Coast to enhance our region’s recycling efforts.
- Worked to incorporate sustainability and green building principles in our Community Plans and General Plan.
- Spoke at the South Coast Sustainability Summit at UCSB.
- Addressed community members at EmPower SBC events in Santa Barbara and Goleta about the opportunities available for solar financing.

Working for You - Supervisor Farr serves on a variety of county boards and commissions including:
- Chair, Santa Barbara County Air Pollution Control District (APCD)
- Chair, Adult and Aging Network
- Member, Santa Barbara County Association of Governments (SBCAG)
- Member, Santa Barbara County Redevelopment Agency
- Member, Santa Barbara County Flood Control and Water Conservation District
- Member, Santa Barbara County Water Agency
- Member, In-home Supportive Services (IHSS) Public Agency
- Co-Chair, South Coast Homeless Advisory Committee
- Member, Indian Gaming Local Community Benefit Committee
- Member, Santa Barbara Local Agency Formation Commission (LAFCO)
- Member, Multi-Jurisdictional Solid Waste Task Force
- Ex-Officio Member, Bringing Our Community Home
- Member, Legislative Program Committee
- Member, Cities-County Joint Affordable Housing Task Group

BOARD OF SUPERVISORS
Department Summary (cont’d)

FOURTH DISTRICT

Redistricting
During the last ten years, the County population has grown and the five Supervisorial Districts have changed dramatically. With a total County population of 425,840, each district has approximately 85,170 people. The Fourth District has shifted significantly toward the north, taking in about 1,970 new constituents from the Santa Maria Valley and regretfully giving up some areas of the Lompoc Valley. With this change, we are addressing new community issues and opportunities to serve.

Growing the Economy
The overriding principles for Fiscal Year 2012-13 are: “conserve funds and create steady County income.” County departments have trimmed their budgets and made difficult decisions about service levels. Members of the Board of Supervisors have shifted their emphasis toward the business community, with an eye toward encouraging residents to start up or expand businesses. The question for this year is, “Will this decision, new ordinance or policy bring in more jobs or encourage economic growth?”

Growing the Economy - Vendors
Government does not grow the economy. Good local government can aid businesses, who are the economic engines that create jobs and build wealth. Sixteen years ago Santa Barbara County created the Vendor Outreach Program. It was designed to give a 6% preference to any Santa Barbara County based business submitting a bid to work or provide a service to the County. This valuable tool encourages county departments to purchase locally. The idea is that sales taxes will be collected locally and the money will have a multiplier effect.

Growing the Economy - Locally
In the same way, local purchasing should be practiced by all of us to be sure we preserve our shops and service providers. Buying locally keeps more people employed in our cities as well as the county. We learned earlier this year that if every American purchased just $64 (more than normal) of American made products each year it would create something like 200,000 new jobs. We can do our part here in Santa Barbara County.

Growing the Economy - Partnering
The Parks Division of the Community Services Department is developing new income generating projects, such as Recreational Vehicle (RV) parking, rentable bungalows and camping sites at Cachuma Lake and Jalama Beach. This will bring more visitors to the County parks, beaches and
Lake Cachuma. And, in turn, will help the surrounding cities fill hotels, restaurants, wineries and shops. One of the major goals is to build Parks into a self-funded, Enterprise operation. This would remove the need for General Fund dollars every year.

Growing the Economy - Agriculture
The Ag industry continues to be the biggest financial force in Santa Barbara County. Recently the County of Santa Barbara Government Access Television (CSBTV) produced an award winning feature, showcasing many aspects of Santa Barbara agriculture. During this next year, we anticipate even higher returns from the various farm enterprises, be they row crops, organic produce, vineyards, orchards or livestock. It is critical to our local economy that the Ag Industry be nurtured and protected.

Constituent Services:
The Fourth District Office, after redistricting, now encompasses the City of Lompoc, Hwy 246 from Lompoc to Drum Canyon, Orcutt, and a portion of Santa Maria.

The Fourth District Office staff has a long history of providing excellent and timely constituent services. The staff is experienced and adept at assisting the public with all county issues.

The two offices, located in the Lompoc Veterans Memorial Building and the Betteravia Government Center in Santa Maria, will operate five days per week and be open from 8am to 5pm.

The Lompoc staff will continue to function as Building Rental Managers for the Lompoc Veterans Memorial Building. This work includes complete oversight of the grounds, maintenance by General Services and janitorial companies, plus rental of the building for public use. Funds generated through rentals will continue to go to General Services, who in turn reinvest the funds into the operations and general maintenance of the building.

Community Relations:
- Supervisor Gray is the President of the Northern Santa Barbara County Athletic Round Table, focusing on high school athletes.
- The Orcutt Trails Commission was organized by Supervisor Gray to create a Trails system that will meet the needs of citizens and visitors. The 4th District Office will continue to stay involved in this process.

- Meet with Homeowners Associations, Chambers of Commerce, educational leaders, public health officials, agricultural organizations, business owners and others to assure open and continual communication.
- Appoint public members to serve on a wide variety of County advisory groups, assuring involvement and communication between the public and the Board of Supervisors.

Areas of Interest:

Supervisor Gray serves on the following boards and commissions:
- Board of Supervisors
- Santa Barbara County Association of Governments (SBCAG)
- Air Pollution Control Board of Santa Barbara County
- California State Association of Counties (CSAC) - Executive Board
- California State Association of Counties (CSAC) - Finance Board
- California State Association of Counties (CSAC) - Board of Directors
- California Dept. of Corrections and Rehabilitation Facilities Program Advisory Committee

Staff attends the following Boards and Commissions:
- Community Action Commission (CAC)
- Child Care Planning Council
- First 5 Children and Families Commission
- Route 166 Advisory Committee
- Life Options Vocational and Resource Center (LOVARC)
- Lompoc Chamber of Commerce
- Lompoc Veterans Memorial Building Restoration Foundation
- Lompoc Empty Bowls Committee
- Vandenberg Air Force Base (VAFB) Community Advisory Board
- Federal Corrections Institution Community Advisory Board
- Lompoc Valley Community Health Care Organization
- Alcohol & Drug Mental Health Services Commission
**Policy Goals:**
- Conserve financial resources
- Encourage economic growth in the private sector
- Protect and help preserve agriculture
- Support Public Safety
- Maintain Road Repair funds

**FIFTH DISTRICT**

Supervisor Steve Lavagnino represents the Fifth District which includes Santa Maria, Santa Barbara’s largest city, as well as the bucolic communities of Garey, Sisquoc and Tepusquet. The unique blend of urban, suburban and rural constituencies provides the Fifth District with a wide array of viewpoints on almost every issue. The staff of the Fifth District has a singular focus, regardless of which community you call home – to provide you, the taxpayer, with outstanding customer service.

**FY 2011-12 Anticipated Accomplishments**

- Closed a $72 million budget gap
- Set aside the first $1 million for new Santa Maria jail operations
- County employment reduced to mid-1990 levels
- Renegotiated employee salaries, benefits and pension payouts
- Prioritized funding for those who need it, allowing non-profits to leverage money and provide greater services than the government could at a lower cost
- Consolidated multiple departments into one Community Services Department, saving $500,000 annually
- Consolidated Human Resources Department to eliminate management position
- Established process for creating Community Wildfire Protection Plans, which would allow communities like Tepusquet to better protect themselves
- Created countywide fracking ordinance to protect groundwater
- Fifth District road funding was increased by changing the disbursement calculation for each district, allowing the Santa Maria area to receive $1.1 million more than FY 10-11, an 82% increase
- Approved siting element for new Santa Maria landfill
- New solid waste contracts were negotiated, resulting in more service at a decreased rate

**2012-14 Objectives**

- Increased recreational and camping opportunities at Lake Cachuma, including kayaking and new cabins
- Engaged California Public Utilities Commission to offer smart meter opt-out plans
- Fought for north county interests during redistricting
- Appointed businessman Don Lahr to the Santa Maria Airport Board
- Banned medical marijuana dispensaries in unincorporated areas of the county
- Created joint aviation unit between Sheriff and Fire Departments, saving $250,000 per year and increasing service to the public
- Created a new mobile home closure ordinance, protecting the rights of park residents throughout the county
- Held first town hall in Sisquoc in over 40 years
- Accepted 308 acres of open space for public trails in Orcutt
- Approved Diamond Rock mine in Ventucopa, providing more raw aggregate for construction with less environmental impact
- Prevented an oil tax from being placed on the ballot
- Appointed financial expert Guy Kraines to the Retirement Board
- Expedited and approved pipeline for Venoco to cease barging operations off Goleta coast
- Directed staff to create hotel incentive program to maximize tax revenue
- Preserved historical Santa Barbara Cabanas, paving the way for restoration
- Re-allocated existing property taxes to maximize budget effectiveness in Fire Department
- Used Coastal Resource Enhancement Fund (CREF) funds to re-open Guadalupe Dunes Road
- Accepted deed to Bridgehouse Shelter and signed interim agreement with Good Samaritan for operation
Changes and Operational Impact: 2011-12 Adopted to 2012-13 Recommended

Staffing:

- There will be no increase or decrease of staffing from 2011-12 Adopted to 2012-13 Recommended.
- The Board of Supervisors has a staff of nearly 22 employees located in Santa Barbara, Santa Maria, Lompoc and Solvang. Staffing has remained at a consistent level for the last 10 years.

Expenditures:

Net decrease of $83,000. This 3% decrease is the result of:

- Salaries and Benefits – net decrease of $96,000 due to concessions made by employees to offset an additional portion of retirement benefits and freezing step increases and cost of living adjustments.
- Other Expenses – net increase of $13,000 due primarily to increased cost of computer support and travel.

Changes and Operational Impact: 2012-13 Recommended to 2013-14 Proposed

The $123,000 increase in expenditures is primarily the result of an increase in Salaries and Benefits, which reflects an increase for retirement contributions for 2013-14 of approximately $84,000 and health insurance increases of $20,000 and miscellaneous increases to Services and Supplies of $10,000.

The FY 2012-13 Recommended Budget is 100% funded by the General Fund.

To maintain FY 2012-13 service levels, it is estimated that $2.9 million of funding will be required in FY 2013-14. Of this amount, it is projected that $2.8 million will be available from the General Fund.